### The State of Delaware

Highmark Non-Medicare Virtual Health Program – Enhancement Proposal

SEBC Health Policy & Planning Subcommittee Meeting

September 16, 2024



### Disclaimer

Willis Towers Watson has prepared this information solely in our capacity as consultants under the terms of our engagement with you with knowledge and experience in the industry and not as legal advice. This information is exclusively for the State of Delaware's State Employee Benefits Committee to use in the management, oversight and administration of your state employee group health program. It may not be suitable for use in any other context or for any other purpose and we accept no responsibility for any such use.

Willis Towers Watson is not a law firm and therefore cannot provide legal or tax advice. This document was prepared for information purposes only and it should not be considered a substitute for specific professional advice. As such, we recommend that you discuss this document with your legal counsel and other relevant professional advisers before adopting or implementing its contents. This document is based on information available to Willis Towers Watson as of the date of delivery and does not account for subsequent developments after that date.

Willis Towers Watson shares available medical and pharmacy research and the views of our health management practitioners in our capacity as a benefits consultant. We do not practice medicine or provide medical, drug, or legal advice, and encourage our clients to consult with both their legal counsel and qualified health advisors as they consider implementing various health improvement and wellness initiatives.

This material was not prepared for use by any other party and may not address their needs, concerns or objectives. This document may not be reproduced, disclosed or distributed to any other party, whether in whole or in part, other than as agreed with you in writing, except as may be required by law.

We do not assume any responsibility, or accept any duty of care or liability to any other party who may obtain a copy of this material and any reliance placed by such party on it is entirely at their own risk.

## Summary

#### Telemedicine for Highmark plan participants

- Currently, the State of Delaware utilizes the Well360 Virtual Health program for telemedicine for those members with a Highmark non-Medicare health plan, which includes acute/urgent care and behavioral health services
  - There is an administrative fee per-employee-per-month (PEPM) and a "per claim" charge when the service is utilized by a member
- Recently, as part of the annual contract review with Highmark, enhancements to this Well360 Virtual Health program were proposed to the SBO:
  - There is now the ability for the State to offer virtual primary care, women's health, and/or dermatology
    utilizing the same cost methodology, meaning an administrative fee per-employee-per-month (PEPM)
    and a "per claim" charge when the service is utilized by a member
- The following slides provide additional information on these enhancements
- As a next step, the SBO is seeking a recommendation from the Subcommittees on the telemedicine enhancement options for Highmark members in the future, which will be shared with the SEBC at the October 28<sup>th</sup> meeting
  - At this time, adding dermatology would align Highmark's telemedicine offering with Aetna's, and the other services would differentiate Highmark from Aetna

## Pricing for Well360 Virtual Health enhancements

- The enhancements now offer virtual health options in primary care, women's health, and dermatology
- This includes:
  - Expanded access to care, with more options to schedule
  - Diagnosis, treatment, and prescription medications for a broad array of health issues
  - Faster access to care with lower wait times than some community providers

Visit type	Enhancement Option Pricing  Costs are "per Claim" and reflect gross cost (before member cost sharing) unless otherwise noted
Administrative Fee	\$0.65 PEPM
Primary Care	\$75
Women's Health	Lactation (Initial Visit ~50 minutes): \$115 Lactation (Follow-Up Visit ~25 minutes): \$69 Medical/Urgent Care: \$64 Therapy (Master's Level): \$90 Therapy (Doctorate Level): \$115
Dermatology	\$95

## Utilization statistics / expected costs

- Highmark has provided an estimate of net savings ranging from \$0.3M to \$0.6M annually if all three enhancements are implemented
  - Based on Highmark's actuarial analyses, matched group studies and historical client-specific experience
  - Assumed 3% to 5% of visits for these services migrate from in-person care to a virtual setting
  - Per Highmark, actual utilization and savings for the State may be different and depend on factors that may change from year to year
  - Savings are not guaranteed
- The impact of adding virtual health services is still being studied by various parties across the healthcare sector
  - Anecdotally, the addition of virtual health services can lead to higher utilization and cost
  - Savings estimates vary by numerous factors including the type of virtual service provided, utilization, member demographics, etc.
  - Based on Highmark's estimated utilization of virtual services at 3%-5% of total visits, adding all three enhanced services could add \$0.2M to \$0.3M to the State's annual net cost, prior to factoring in any potential savings
  - This cost estimate includes the net claims cost to the plan (after member cost sharing) and assumes the State is already paying the \$0.65 PEPM administrative fee for the current Well360 Virtual Health services

# Next steps

• Subcommittee to make a recommendation on whether to expand the current Well360 Virtual Health offering to include any additional enhancements for Highmark members