State of Delaware - Quarterly Financial Reporting

FY22 Q3 Cost Analysis

It is evident that the COVID-19 pandemic will have an impact on health care costs. We have used available information and reasonable estimation techniques to develop health care cost estimates for the GHIP that reflect the impact of COVID-19. However due to the high degree of uncertainty associated with this pandemic, results may vary from the estimates provided.

May 2022



Summary plan information

■ FY22 YTD compared to FY21 YTD:

Summany (total)		FY22			FY21		% Change		
Summary (total)	Medical	Rx ⁴	Total ²	Medical	Rx⁴	Total ²	Medical	Rx⁴	Total ²
Gross claims ¹	\$482.2	\$235.8	\$718.0	\$468.6	\$229.1	\$697.6	▲ 2.9%	▲ 2.9%	▲ 2.9%
Total program cost (\$M) ²	\$520.7	\$130.6	\$653.5	\$506.1	\$146.5	\$654.4	▲ 2.9%	▼ 10.9%	▼ 0.1%
Premium contributions (\$M) ³	\$442.5	\$189.6	\$632.2	\$442.5	\$189.6	\$632.1	▲ 0.0%	▲ 0.0%	▲ 0.0%
Total cost PEPY	\$9,324	\$2,364	\$11,700	\$9,132	\$2,664	\$11,808	▲ 2.1%	▼ 11.3%	▼ 0.9%
Total cost PMPY	\$5,340	\$1,344	\$6,696	\$5,196	\$1,512	\$6,720	▲ 2.8%	▼ 11.1%	▼ 0.4%
Average employees		74,500			73,904			▲ 0.8%	
Average members		130,087	30,087		129,791			▲ 0.2%	
Loss ratio		103%		104%					
Net income (\$M)		(\$21.3)		(\$22.3)					

¹ Gross claims include paid medical and pharmacy claims as reported by Aetna, Highmark, CVS, and ESI; excludes capitation

■ FY22 Actual compared to Original Budget (approved in August 2021):

Summary (total)	FY22 Actual			F	Y22 Budget		% Change		
Summary (total)	Medical	Rx	Total	Medical	Rx	Total	Medical	Rx	Total
Total program cost (\$M) ¹	\$520.7	\$130.6	\$653.5	\$553.5	\$132.9	\$688.7	▼ 5.9%	▼ 1.7%	▼ 5.1%
Total cost PEPY	\$9,324	\$2,364	\$11,700	\$9,915	\$2,380	\$12,336	▼ 6.0%	▼ 0.7%	▼ 5.2%
Total cost PMPY	\$5,340	\$1,344	\$6,696	\$5,659	\$1,359	\$7,041	▼ 5.6%	▼ 1.1%	▼ 4.9%
Net income (\$M)		(\$21.3)			(\$53.5)			_	

■ Summary Plan Information through March 2022:

FY22 Q3	Aetna	Highmark	Active	Non-Medicare Retiree	Medicare Retiree	Total
Summary (total)						
Total cost (\$M)	\$144.9	\$508.6	\$471.1	\$86.6	\$95.8	\$653.5
Budgeted cost (\$M) ¹	\$136.3	\$495.9	\$448.8	\$64.7	\$118.7	\$632.2
Loss ratio	106%	103%	105%	134%	81%	103%
PEPY	\$15,240	\$10,968	\$16,032	\$17,412	\$4,452	\$11,700
PMPY	\$6,732	\$6,684	\$6,924	\$10,752	\$4,452	\$6,696
# of enrolled employees	12,681	61,819	39,191	6,634	28,674	74,500

Budgeted cost (premiums) are the product of monthly budget rates and quarterly average tiered contract counts provided by the medical vendors; budget rates are calculated based on pooled experience across all vendors, plans and statuses; loss ratios should therefore be evaluated in aggregate

Plan performance dashboard - key observations for total GHIP population: April 2021 - March 2022 (compared to April 2020 - March 2021)

- The COVID-19 pandemic has had a significant impact on GHIP utilization and claims. Due to the timing of suppressed care, utilization of services is generally higher than in the prior period. The IBM Watson Health plan performance dashboards highlights the following program trends:
- Variation in well care and preventive visits: decrease of 17.4% well child, increase of 11.7% preventive adult
- Consistent screening rates for colon cancer, breast cancer, cervical cancer and cholesterol; prevalence of osteoarthritis continues to rise, up 12% over prior
- 0.6% decrease in inpatient admits with a 3.5% increase in LOS and 4.6% increase in cost per admit; 12.6% increase in ER visits
- Pharmacy claims have been consistent through the pandemic; 5.9% increase in cost and 6.2% increase in utilization of all prescriptions
- Specialty medications now make up 49% of pharmacy spend, with a 5.4% increase in utilization

Additional notes

- Claims and expenses are reported on a paid basis
- FY22 budget rates were held flat from FY21
- Paid claims and enrollment data based on reports from Aetna, Highmark, CVS, and ESI; costs include operating expenses
- Expenses are broken down into two categories:
 - ASO Fees: includes fees for vendor administration, COBRA administration, ACA-related (PCORI), IBM Watson data analytics, EAP, and WTW consulting fees
- Office Operational Expenses: includes expenses for items such as staff salaries, supplies, etc.
- Rx rebates and EGWP payments are shown based on the period to which offsets are attributable, rather than actual payment received in a given period
- No adjustments made to cost tracking for large claims as the State does not have stop loss insurance
- HRA dollars are assumed to be included in the reported claims
- Participating groups (such as University of DE) are included in the cost tracking, but are assumed to be 100% employee paid; as a result, reported net cost and cost share percentages may be skewed; participating group fees are included in premium contributions

² Total program cost includes gross claims, pharmacy rebate and EGWP payment offsets, ASO fees, and office operational expenses; excludes \$20M supplemental COVID-19 funds

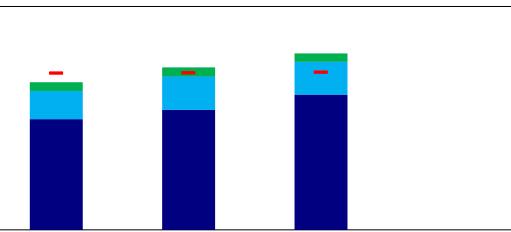
³ Includes fees for participating non-State groups

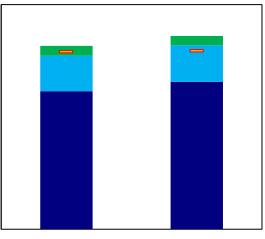
FY22 Q3 Plan Cost Analysis

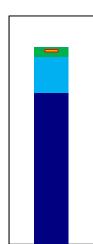
Total GHIP Results

Legend

- Medical/Rx Budget
- **■** Fees and Op. Expenses
- Rx (incl. Rebates and EGWP)
- Medical (incl. capitation)







	Q1 2022	Q2 2022	Q3 2022	Q4 2022	FY22 YTD Actual	FY22 YTD WTW Budget ⁷	Difference vs. Budget		FY22 Projected ₈
Total Program Cost	\$198,276,306	\$218,112,027	\$237,112,491		\$653,500,824	\$688,651,568	▼ 5.1%		\$845,015,899
- Paid Claims	186,367,672	206,104,405	225,669,218		618,141,296	655,163,205	▼ 5.7%		821,489,149
- Medical (includes capitation ¹)	148,709,130	160,976,484	181,646,412		491,332,026	524,509,815	▼ 6.3%		663,867,179
- Rx (Including Rebates and EGWP)	37,658,542	45,127,921	44,022,806		126,809,269	130,653,390	▼ 2.9%		157,621,969
- Rx Paid Claims	71,283,072	84,220,528	80,277,549		235,781,148	245,289,212	▼ 3.9%		321,530,686
- EGWP ²	(12,236,133)	(13,729,669)	(11,835,776)		(37,801,578)	(38,035,284)	▼ 0.6%		(50,822,171)
- Direct Subsidy	(193,337)	(80,173)	379,676		106,167	(226,733)	▼ 146.8%		(226,733)
- CGDP	(6,491,052)	(8,063,352)	(4,565,325)		(19,119,728)	(16,693,018)	▲ 14.5%		(24,707,285)
- Catastrophic Reinsurance	(5,551,744)	(5,586,145)	(7,650,128)		(18,788,017)	(21,115,534)	▼ 11.0%		(25,888,153)
- Rx Rebates ³	(21,388,397)	(25,362,938)	(24,418,966)		(71,170,301)	(76,600,538)	▼ 7.1%		(113,086,546)
- ASO Fees	11,245,182	11,211,115	10,681,023		33,137,320	31,160,334	▲ 6.3%	-	40,606,737
- Operational Expenses	663,452	796,507	762,250		2,222,209	2,328,029	▼ 4.5%		2,920,013
Medical/Rx Premium Contributions ⁴	\$210,171,526	\$210,454,651	\$211,532,081		\$632,158,258	\$ 635,130,287	▼ 0.5%		\$846,016,759
- Net Income	11,895,220	(7,657,376)	(25,580,410)		(21,342,567)	(53,521,281)			1,000,860
- Total Cost as % of Budget	94%	104%	112%		103%	108%			100%
Current Year Per Capita									
- Total per employee per year ⁵	10,680	11,724	12,672		11,700	12,336	▼ 5.2%		11,308
- Total % change over prior	-2.6%	2.2%	-2.0%		-0.8%				-6.3%
- Medical per employee per year	8,544	9,180	10,212		9,324	9,915	▼ 6.0%		9,366
- Medical % change over prior	-1.1%	1.6%	5.3%		2.2%				0.5%
- Rx per employee per year	2,196	2,520	2,460		2,364	2,380	▼ 0.7%		2,201
- Rx % change over prior	-5.2%	4.0%	-24.4%		-11.3%				-19.6%
- Medical per member per year	4,896	5,268	5,844		5,340	5,659	▼ 5.6%		5,413
- Rx per member per year	1,248	1,428	1,392		1,344	1,359	▼ 1.1%		1,251
- Total per member per year ⁵	6,120	6,720	7,248		6,696	7,041	▼ 4.9%		6,650
Prior Year Results	Q1 FY21	Q2 FY21	Q3 FY21	Q4 FY21	<u>FY21</u>				<u>FY21</u>
- Total Program Cost	202,268,399	211,738,529	239,639,965		653,646,893	-	-		893,063,789
- Total Program Cost \$ Change	-3,992,092	6,373,498	-2,527,474		(146,069)	-	-		-48,047,890
- Total per employee per year ⁵	10,968	11,472	12,936		11,792	-	-		12,072
- Medical per employee per year	8,640	9,036	9,696		9,124	-	-		9,324
- Rx per employee per year	2,316	2,424	3,252		2,664	-	-		2,736
EE Contributions ⁶	\$40,912,653	\$40,898,795	\$40,968,703		\$122,780,150	-			\$163,874,810
- Net SoD	157,363,653	177,213,232	196,143,788		530,720,674	-	-		681,141,088
- SoD Subsidy %	79%	81%	83%		81%	-	-		81%
Headcount									
- Enrolled Ees	74,245	74,428	74,826		74,500	74,430	▲ 0.1%		74,725
- Enrolled Members	129,640	129,871	130,751		130,087	130,404	▼ 0.2%		130,458
- Member/EE Ratio	1.7	1.7	1.7		1.7	1.8			1.7
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¹ Capitation payments apply to HMO plan only

It is evident that the COVID-19 pandemic will have an impact on health care costs. We have used available information and reasonable estimation techniques to develop health care cost estimates for the GHIP that reflect the impact of COVID-19. However due to the high degree of uncertainty associated with this pandemic, results may vary from the estimates provided.

² Direct subsidy and catastrophic reinsurance prospective payments reflect actual payments received during quarter; CGDP estimated based on payment attributable to quarter; projected EGWP PMPM amounts provided by ESI

³ Reflects estimated rebates attributable to FY22; prior quarters to be updated with actual FY22 rebates when received; estimated rebates based on WTW analysis of expected rebates under CVS contract effective July 2021

⁴ Premium contributions include fees for participating non-State groups

⁵ Total per employee per year (PEPY) and per member per year (PMPY) values include operational expenses; these expenses are excluded from medical and Rx PEPY/PMPY splits

⁶ Participating groups are assumed to be 100% EE funded, and Medicare retirees are assumed to be fully subsidized

⁷ WTW Budget based on final FY22 Budget approved by SEBC

⁸ FY22 projected total program cost is net of \$20 million COVID-19 supplemental bill funding; \$29M COVID-19 funding relief paid in April 2022 included

State of Delaware FY2022 Financial Analysis of Health/Rx Plans - Paid Basis Year to Date July 1, 2021 - March 31, 2022

Year to Date July 1, 2021 - March 31, 2022												
Vendor				ghmark					Aetna			Total
Plan	Basic Active	Basic Non Medicare Retirees	PPO Active	PPO Non Medicare Retirees	Medicare Primary Retirees	Total Highmark	Aetna HMO Active	Aetna HMO Non Medicare Retirees	Aetna CDH Active	Aetna CDH Non Medicare Retirees	Total Aetna	Total
Medical												
Paid Claims	\$19,110,964	\$3,115,213	\$261,555,081	\$45,789,212	\$44,397,484	\$373,967,953	\$65,680,365	\$15,754,066	\$24,567,528	\$2,223,495	\$108,225,454	\$482,193,407
Capitation	\$0	\$0	\$0	\$0	\$0	\$0	\$7,782,024	\$1,356,595	\$0	\$0	\$9,138,619	\$9,138,619
<u>Administration</u>	<u>\$1,739,776</u>	<u>\$162,699</u>	<u>\$13,987,720</u>	\$2,263,542	<u>\$4,252,840</u>	<u>\$22,406,577</u>	<u>\$4,083,323</u>	<u>\$1,006,601</u>	<u>\$1,655,758</u>	<u>\$201,954</u>	<u>\$6,947,637</u>	\$29,354,214
Total Medical Program Cost	\$20,850,740	\$3,277,912	\$275,542,800	\$48,052,754	\$48,650,323	\$396,374,530	\$77,545,712	\$18,117,262	\$26,223,286	\$2,425,449	\$124,311,710	\$520,686,240
Average Number of Employees	3,178	297	25,537	4,133	28,674	61,819	7,453	1,836	3,023	369	12,681	74,500
Program Cost/Employee/Yr.	\$8,748	\$14,705	\$14,387	\$15,504	\$2,262	\$8,549	\$13,873	\$13,160	\$11,565	\$8,761	\$13,071	\$9,324
Change from prior period (pepy)	10.0%	85.9%	3.4%	-5.5%	6.0%	2.7%	2.6%	-17.5%	31.4%	-29.8%	1.8%	2.2%
Average Number of Members	5,773	422	60,110	6,398	28,674	101,376	18,237	3,261	6,553	660	28,711	130,087
Program Cost/Member/Yr.	\$4,816	\$10,368	\$6,112	\$10,014	\$2,262	\$5,213	\$5,669	\$7,407	\$5,336	\$4,902	\$5,773	\$5,340
Change from prior period (pmpy)	11.7%	83.0%	3.5%	-6.1%	6.0%	3.1%	3.0%	-19.8%	29.1%	-28.5%	1.6%	2.8%
Express Scripts, Inc.												
Paid Claims	\$4,750,110	\$518,055	\$74,532,582	\$15,391,018	\$110,672,817	\$205,864,583	\$18,810,221	\$4,739,257	\$5,360,532	\$1,006,556	\$29,916,566	\$235,781,148
Administration	\$64,557	\$6,019	\$517,423	\$83,690	\$ 2,854,691	\$3,526,381	\$150,849	\$37,197	\$61,211	\$7,467	\$256,725	\$3,783,106
Estimated EGWP Savings	\$0	\$0	\$0	\$0	(\$37,801,578)	(\$37,801,578)	\$0	\$0	\$0	\$0	\$0	(\$37,801,578)
Estimated Rebates ¹	<u>(\$1,583,941)</u>	<u>(\$172,747)</u>	(\$24,853,152)	<u>(\$5,132,189)</u>	<u>(\$29,452,488)</u>	<u>(\$61,194,517)</u>	(\$6,272,334)	<u>(\$1,580,322)</u>	<u>(\$1,787,488)</u>	(\$335,640)	<u>(\$9,975,784)</u>	<u>(\$71,170,301)</u>
Total Rx Program Cost	\$3,230,727	\$351,327	\$50,196,853	\$10,342,519	\$46,273,443	\$110,394,869	\$12,688,735	\$3,196,133	\$3,634,255	\$678,384	\$20,197,507	\$130,592,376
Average Number of Employees	3,178	297	25,537	4,133	27,878	61,023	7,453	1,836	3,023	369	12,681	73,704
Program Cost/Employee/Yr.	\$1,356	\$1,572	\$2,616	\$3,336	\$2,208	\$2,412	\$2,268	\$2,316	\$1,608	\$2,448	\$2,124	\$2,364
Change from prior period (pepy)	-3.4%	-25.6%	-8.4%	-11.2%	-17.1%	-12.2%	1.6%	-32.3%	-2.9%	-3.3%	-7.3%	-11.3%
Average Number of Members	5,773	422	60,110	6,398	28,674	101,376	18,237	3,261	6,553	660	28,711	130,087
Program Cost/Member/Yr.	\$744	\$1,116	\$1,116	\$2,160	\$2,148	\$1,452	\$924	\$1,308	\$744	\$1,368	\$936	\$1,344
Change from prior period (pmpy)	-3.1%	-26.2%	-7.9%	-11.3%	-19.4%	-12.9%	1.3%	-33.9%	-4.6%	-1.7%	-8.2%	-11.1%
Total Medical and Rx												
Premium	\$28,387,122	\$2,456,827	\$305,410,995	\$40,906,174	\$118,729,664	\$495,890,782	\$83,926,199	\$17,771,473	\$31,030,612	\$3,539,191	\$136,267,475	\$632,158,258
Program Cost (prior to operational)	\$24,081,467	\$3,629,240	\$325,739,654	\$58,395,273	\$94,923,766	\$506,769,399	\$90,234,447	\$21,313,395	\$29,857,541	\$3,103,833	\$144,509,216	\$651,278,615
Operational Expenses	<u>\$94,891</u>	<u>\$8,863</u>	<u>\$761,767</u>	<u>\$123,231</u>	<u>\$855,311</u>	<u>\$1,844,063</u>	<u>\$222,218</u>	<u>\$54,793</u>	<u>\$90,138</u>	<u>\$10,996</u>	<u>\$378,146</u>	<u>\$2,222,209</u>
Total Program Cost	\$24,176,358	\$3,638,103	\$326,501,421	\$58,518,503	\$95,779,077	\$508,613,462	\$90,456,665	\$21,368,188	\$29,947,679	\$3,114,829	\$144,887,362	\$653,500,824
Net Income	\$4,210,764	(\$1,181,276)	(\$21,090,426)	(\$17,612,329)	\$22,950,587	(\$12,722,680)	(\$6,530,466)	(\$3,596,715)	\$1,082,933	\$424,362	(\$8,619,887)	(\$21,342,567)
Total Cost as % of Budget	85.2%	148.1%	106.9%	143.1%	80.7%	102.6%	107.8%	120.2%	96.5%	88.0%	106.3%	103.4%
Average Number of Employees	3,178	297	25,537	4,133	28,674	61,819	7,453	1,836	3,023	369	12,681	74,500
Program Cost/Employee/Yr.	\$10,140	\$16,320	\$17,052	\$18,876	\$4,452	\$10,968	\$16,188	\$15,516	\$13,212	\$11,256	\$15,240	\$11,700
Change from prior period (pepy)	7.9%	62.3%	1.5%	-6.5%	-6.5%	-1.0%	2.5%	-20.0%	25.8%	-25.2%	0.5%	-0.8%
Average Number of Members	5,773	422	60,110	6,398	28,674	101,376	18,237	3,261	6,553	660	28,711	130,087
Program Cost/Member/Yr.	\$5,580	\$11,508	\$7,248	\$12,192	\$4,452	\$6,684	\$6,612	\$8,736	\$6,096	\$6,300	\$6,732	\$6,696
Change from prior period (pmpy)	9.4%	59.8%	1.7%	-7.1%	-6.5%	-0.5%	2.8%	-22.2%	23.6%	-23.8%	0.4%	-0.4%
Prior Period Program Cost												
Per Employee Per Year (FY21)												
Medical	\$7,956	\$7,909	\$13,910	\$16,411	\$2,134	\$8,324	\$13,519	\$15,952	\$8,800	\$12,478	\$12,834	\$9,124
<u>Rx</u>	<u>\$1,404</u>	<u>\$2,112</u>	<u>\$2,856</u>	<u>\$3,756</u>	<u>\$2,664</u>	<u>\$2,748</u>	<u>\$2,232</u>	<u>\$3,420</u>	<u>\$1,656</u>	<u>\$2,532</u>	<u>\$2,292</u>	<u>\$2,664</u>
Total ²	\$9,396	\$10,056	\$16,800	\$20,196	\$4,764	\$11,076	\$15,792	\$19,404	\$10,500	\$15,048	\$15,168	\$11,792
Per Member Per Year (FY21)												
Medical	\$4,313	\$5,666	\$5,903	\$10,666	\$2,134	\$5,055	\$5,506	\$9,240	\$4,134	\$6,853	\$5,683	\$5,196
<u>Rx</u>	<u>\$768</u>	<u>\$1,512</u>	<u>\$1,212</u>	<u>\$2,436</u>	<u>\$2,664</u>	<u>\$1,668</u>	<u>\$912</u>	<u>\$1,980</u>	<u>\$780</u>	<u>\$1,392</u>	<u>\$1,020</u>	<u>\$1,512</u>
Total ²	\$5,100	\$7,200	\$7,128	\$13,128	\$4,764	\$6,720	\$6,432	\$11,232	\$4,932	\$8,268	\$6,708	\$6,720

¹ Reflects estimated rebates attributable to FY21, based on WTW analysis of expected rebates under new ESI contract and actual paid rebates through FY20 Q1

² Includes Medical, Rx, and Operational Expenses

FY21 YTD Reporting Reconciliation	WTW FY22 Q3 Financial Report	DHR Mar. 2022 Fund Equity Report
Total Program Cost	\$653,500,824	\$776,173,705
Paid Claims	618,141,296	740,814,176
Medical Claims	491,332,026	506,451,878
Rx Claims ¹	126,809,269	234,362,298
Rx Paid Claims	235,781,148	234,362,298
EGWP	(37,801,578)	29,489,395
Direct Subsidy	106,167	(70,111)
CGDP	(19,119,728)	15,991,654
Catastrophic Reinsurance	(18,788,017)	13,567,852
Rx Rebates	(71,170,301)	77,758,604
Total Rx Claim (Offsets)/Revenue ²	(108,971,879)	107,248,000
Total Fees	35,359,529	35,359,529
ASO Fees	33,137,320	33,137,320
Operational Expenses	2,222,209	2,222,209
Premium Contributions/Operating Revenues ³	\$632,158,258	\$770,996,904
Net Income	(21,342,567)	(5,176,801)
Total Cost as % of Budget	103%	101%

¹WTW Rx claims shown net of EGWP revenue and Rx rebates; DHR Rx claims reflect gross claim dollars excluding additional revenue (EGWP and rebates)

²WTW reflects EGWP revenue and Rx rebates as offsets to Rx claims; DHR reflects these items as additions to operating revenues

³DHR premium contributions represent total operating revenues, including premium contributions, Rx revenues (EGWP and rebates), other revenues totaling \$21,161,980, and participating group fees totaling \$4,487,928; WTW premium contributions represent FY22 budget rates and headcounts (net of Rx revenues), including participating group fees; DHR premium contributions alone total \$629,416,953

State of Delaware

Health Plan Quarterly Financial Reporting

Assumptions and Caveats

Claim basis and timing

- 1 All reporting provided on a paid basis within this document.
- 2 FY22 represents the time period July 1, 2021 through June 30, 2022 for all statuses; note Medicfill plan for Medicare eligible retirees runs on a calendar year basis. Therefore, FY22 financial results span two plan years for the Medicare eligible population.

Enrollment

3 Medical and Rx enrollment based on quarterly tiered enrollment data from Highmark and Aetna; Medicare enrollment provided separately for retirees enrolled in medical (Highmark) and Rx (ESI).

Benefit costs/fees

- 4 Medical quarterly paid claims from Highmark and Aetna; Rx quarterly paid claims from ESI and CVS; EGWP subsidies and Rx rebates (Active, non-Medicare eligible retiree, and Medicare eligible retiree) from DHR
- 5 Administration fees and operational expenses from DHR-provided March 2022 Fund Equity Report; total quarterly fees are assigned to each plan on a contract count basis.
- a. <u>ASO Fees</u>: includes fees for vendor administration, COBRA administration, ACA-related (PCORI), IBM Watson data analytics, EAP and WTW consulting fees.
- b. <u>Operational Expenses</u>: includes expenses for items such as staff salaries, supplies, etc.
- 6 Pharmacy drug rebates are shown based on the period to which rebates are attributable; prior quarters to be updated with actual FY22 rebates when received; estimated rebates reflect projected improvements in Rx rebates based on result of PBM award to CVS Health; active/non-Medicare eligible retiree rebates assigned to each plan on a contract count basis; may differ from actual payments received during FY22 due to payment timing lag.
- 7 EGWP payments based on actual and expected payments attributable to the period July 1, 2021 through June 30, 2022; reflects actual direct subsidy, prospective reinsurance and coverage gap discount payments received through March 2022; remaining payments attributable to FY22 estimated based on projected amounts provided by ESI; may differ from actual payments received during FY22 due to payment timing lag.
- 8 Prior year costs calculated from WTW's FY21 Financial Reporting.
- 9 FY22 Projected based on updated long-term projections through FY22 Q3; reflects experience through March 2022 and projected FY22 average enrollment based on headcounts through March 2022; EGWP revenues and prescription drug rebates projected based on the period revenues are payable; includes estimated improvements in Rx rebates and reduction in pharmacy claims based on result of PBM award to CVS Health; 5% medical/8% pharmacy trend; assumes 1% enrollment growth; reflects \$20M COVID-19 supplemental bill funding and \$29M COVID-19 reimbursement paid in April 2022

It is evident that the COVID-19 pandemic will have an impact on health care costs. We have used available information and reasonable estimation techniques to develop health care cost estimates for the GHIP that reflect the impact of COVID-19. However due to the high degree of uncertainty associated with this pandemic, results may vary from the estimates provided.

Budget/contributions

- 10 Active and non-Medicare eligible retiree budget rates and contributions reflect rates effective July 1, 2021. Medicare eligible retiree budget rates reflect rates effective January 1, 2021 for FY21 Q1 and Q2, and rates effective January 1, 2022 for FY21 Q3 and Q4. Budget rates include FY22 risk fees for Participating groups (excludes \$2.70 PEPM charge). FY22 budget rates were held flat from FY21.
- 11 Premiums and employee contributions are the product of monthly budget rate/contribution and quarterly average tiered contract counts provided by the medical vendors; assumes 1% enrollment growth during FY22.
- 12 Highmark quarterly reports do not provide enrollment data split by retirement date. All Medicare eligible retirees are assumed to have retired prior to July 1, 2012, and therefore do not contribute towards the cost of premiums. As a result of this conservative assumption, the healthcare program's net cost to the State may be overstated.
- 13 Participating groups are assumed to be 100% employee paid in order to estimate the healthcare program's net cost to the State; actual employee contributions vary and are difficult to capture since each group pays premiums at different times; participating group fees are included in premium contributions.
- 14 While COBRA enrollment and claims are reflected in the expenses, all medical/Rx participants are assumed to pay active contributions since COBRA participants make up less than 0.1% of the total population.
- 15 HRA funding for CDH plans are included in the paid claims reported in this document.

Terms directly tied to cost tracking

Terminology	Acronym	Definition
Administrative Services Only	ASO	When an organization funds its own employee benefit plan, such as a health
		insurance program, and it hires an outside firm to perform specific administrative
		services. Also referred to as "self-funded". Currently, the GHIP has ASO
		contracts with Aetna, Highmark and Express Scripts.
Capitation	n/a	Fixed payment amount (per member) to a physician or group of physicians for a
'		defined set of services for a defined set of members. Fixed or "capitated"
		payment per member provides physician with an incentive for meeting quality
		and cost efficiency outcomes, since the physician is responsible for any costs
		incurred above the capitated amount. May be risk adjusted based on the
		demographics of the member population or changes in the member population.
		Often used for <i>bundled payments</i> or other <i>value-based payments</i> .
Consumer Driven Health Plan	CDHP	Allows members to use health savings accounts (HSA), health reimbursement
Consumer Driven Health Flam	CDIII	accounts (HRA), or other similar medical payment products to pay routine
Course to Con Discount December	CODD	health care expenses directly. GHIP currently offers a CDHP with HRA.
Coverage Gap Discount Program	CGDP	One of the funding components of an <i>EGWP</i> . Manufacturers provide discounts
		on covered Part D brand prescription drugs to Medicare beneficiaries while in the
		coverage gap.
Employee	EE	A person employed for wages or salary.
Employer Group Waiver Plans	EGWP	A Center for Medicare Service (CMS) approved program for both employers and
		unions. An employer may contract directly with CMS or go through an approved
		TPA, such as ESI, to establish the plan. They are usually Self Funded, are
		integrated with Medicare Part D, and sometimes include a fully insured "wrapper"
		around the plan to cover non-Medicare Part D prescription drugs. GHIP currently
		contracts with ESI as the TPA and includes a "wrapper," which is referred to as
		an enhanced benefit.
Fiscal Year	FY	A year as reckoned for taxing or accounting purposes. GHIP fiscal year runs
		from July 1st through June 30th.
Health Maintenance Organization	HMO	A form of health insurance combining a range of coverages in a group basis. A
		group of doctors and other medical professionals offer care through the HMO for
		a flat monthly rate. However, only visits to professionals within the HMO network
		are covered by the policy. All visits, prescriptions and other care must be cleared
		by the HMO in order to be covered. A primary physician within the HMO handles
		referrals.
Health Reimbursement Account	HRA	Employer-funded account that reimburses employees for out-of-pocket medical
		expenses. Employees can choose how to use their HRA funds to pay for medical
		expenses, but the employer can determine what expenses are reimbursable by
		the HRA (e.g., employers often designate prescription drug expenses as
		ineligible for reimbursement by an HRA). Funds are owned by the employer and
		are tax-deductible to the employee. GHIP only offers HRA to employees and non-
		Medicare eligible retirees who enroll in the CDH Gold plan.
High Cost Claimant	HCC	An insured who incurs claims over a catastrophic claim limit during the plan year.
Thigh 300t Stailmant	''00	For purposes of cost tracking, this threshold is \$100K.
Per Employee Per Month	PEPM	A monthly cost basis measured on an employee/contract/subscriber level
Per Employee Per Year	PEPY	A yearly cost basis measured on an employee/contract/subscriber level
Per Member Per Month	PMPM	A monthly cost basis measured on a member level
Per Member Per Year	PMPY	A yearly cost basis measured on a member level
Patient-Centered Outcomes Research Trust Fund	PCORI	The Patient-Centered Outcomes Research Trust Fund fee is a fee on plan
Fee		sponsors of self-insured health plans that helps to fund the Patient-Centered
		Outcomes Research Institute (PCORI). The institute will assist, through
		research, patients, clinicians, purchasers and policy-makers, in making informed
		health decisions by advancing the quality and relevance of evidence-based
		medicine. The institute will compile and distribute comparative clinical
		effectiveness research findings. This fee is part of the Affordable Care Act
		· ·
		legislation.

6

State of Delaware

Health Plan Quarterly Financial Reporting Glossary of Important Health Care Terms

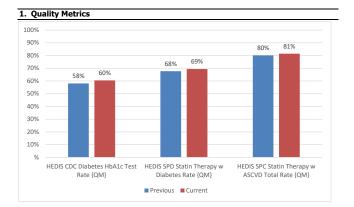
Terms directly tied to cost tracking

Terminology	Acronym	Definition
Point-of-Service	POS	A type of managed care plan that is a hybrid of HMO and PPO plans. Like an HMO, participants designate an in-network physician to be their primary care provider. But like a PPO, patients may go outside of the provider network for health care services. GHIP only offers this type of plan to Port of Wilmington employees.
Preferred Provider Organization	PPO	A health care organization composed of physicians, hospitals, or other providers which provides health care services at a reduced fee. A PPO is similar to an HMO, but care is paid for as it is received instead of in advance in the form of a scheduled fee. PPOs may also offer more flexibility by allowing for visits to out-of-network professionals at a greater expense to the policy holder. Visits within the network require only the payment of a small fee. There is often a deductible for out-of-network expenses and a higher co-payment.
Transitional Reinsurance Fee	TRF	Fee collected by the transitional reinsurance program to fund reinsurance payments to issuers of non-grandfathered reinsurance-eligible individual market plans, the administrative costs of operating the reinsurance program, and the General Fund of the U.S. Treasury for the 2014, 2015, and 2016 benefit years. This fee is part of the Affordable Care Act legislation, and ends after the 2016 benefit year.
Year to Date	YTD	A period, starting from the beginning of the current year (either the calendar year or fiscal year) and continuing up to the present day. For this financial reporting document, YTD refers to the time period of July 1, 2021 to March 31, 2022.

7

Medical and Prescription Drug Dashboard - Total GHIP Population

Previous Period: Apr 2020 - Mar 2021 (Paid) Current Period: Apr 2021 - Mar 2022 (Paid)



3. Well Care and Preventive Visits

	Previous	Current	Trend	Benchmark	
Visits per 1000 Well Baby	5609.5	5443.4	-3.0%	5332.1	ĺ
Visits per 1000 Well Child	963.9	796.2	-17.4%	757.2	1
Visits per 1000 Prevent Adult	370.2	413.7	11.7%	325.7	İ

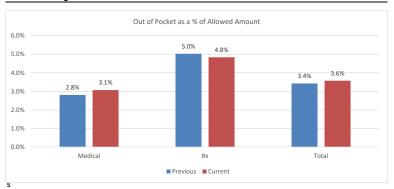
4. Medical Eligibility

	Previous	Current	Trend
Average Employees	73,768.1	74,386.0	0.8%
Average Members	129,154.4	129,479.1	0.3%
Family Size	1.8	1.7	-0.6%
Member Age	43.1	43.3	0.4%
Members % Male	44.8%	44.7%	-0.3%

5. Risk Score

	Previous	Current
Member Risk Score	229.9	235.7

7. Cost Sharing



2. High Cost Claimants



	Previous	Current	Trend
Patients	1,203	1,239	3.0%
Patients per 1,000	9.3	9.6	2.7%
Payments (in Millions)	\$237 M	\$249 M	5.3%
Payments per Patient	196,809	201,217	2.2%

•		Previous	Current	Trend	Benchmark
Inpatient	Allowed per Admit	\$26,119	\$27,316	4.6%	\$33,091
	Admits per 1000	74.3	73.9	-0.6%	49.4
	Days LOS	5.9	6.1	3.5%	4.9
Outpatient	Allowed per Service	\$133	\$137	2.9%	\$136
	ER Visits per 1000	270.7	304.9	12.6%	190.6
Non-Specialty Rx	Allowed per Days Suppy	\$2	\$2	2.8%	n/a
	Days Supply PMPY	667	709	6.2%	n/a
Specialty Rx	Allowed per Days Supply	\$88	\$96	10.2%	n/a
	Days Supply PMPY	14	15	5.4%	n/a
Ali RX	Allowed per Days Supply	\$4	\$4	5.9%	\$4
	Days Supply PMPY	681	724	6.2%	365





Medical and Prescription Drug Dashboard - Total GHIP Population

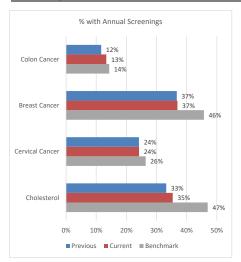
Previous Period: Apr 2020 - Mar 2021 (Paid) Current Period: Apr 2021 - Mar 2022 (Paid)

8. Top Medical Conditions (by cost)

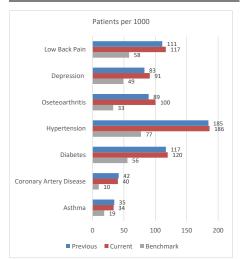


Condition	Allowed Amount Med	Patients Med	Med Allowed per Patient
1 Signs/Symptoms/Oth Cond, NEC	\$44,882,928	41,233	\$1,089
2 Prevent/Admin Hlth Encounters	\$40,686,077	86,324	\$471
3 Infections - Respiratory, NEC	\$32,808,864	20,945	\$1,566
4 Chemotherapy Encounters	\$30,999,453	656	\$47,255
5 Osteoarthritis	\$30,984,769	14,102	\$2,197
6 Spinal/Back Disord, Low Back	\$29,147,145	16,393	\$1,778
7 Pregnancy without Delivery	\$26,749,911	2,862	\$9,347
8 Arthropathies/Joint Disord NEC	\$25,789,955	29,975	\$860
9 Infections, NEC	\$25,572,332	40,878	\$626
10 Respiratory Disord, NEC	\$21,730,433	15,599	\$1,393

9. Screening Rates

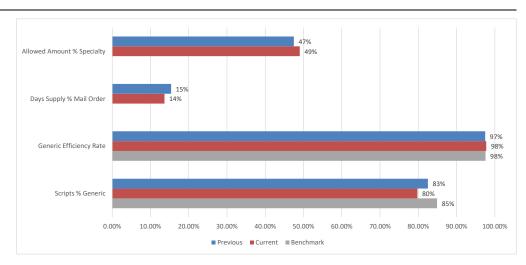


10. Chronic Condition Prevalence



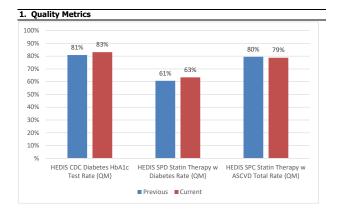


	Allowed	Patients	KX Allowed
Therapeutic Class	Amount Rx	Rx	per Patient
1 Immunosuppressants, NEC	\$63,002,703	1,617	\$38,963
2 Antidiabetic Agents, Misc	\$35,346,148	11,150	\$3,170
3 Molecular Targeted Therapy	\$25,132,745	281	\$89,440
4 Coag/Anticoag, Anticoagulants	\$19,949,590	5,618	\$3,551
5 Antidiabetic Agents, Insulins	\$17,677,945	3,768	\$4,692
6 Biological Response Modifiers	\$13,728,821	154	\$89,148
7 Adrenals & Comb, NEC	\$12,215,605	24,519	\$498
8 Antidiabetic Ag, SGLT Inhibitr	\$12,212,661	2,914	\$4,191
9 Misc Therapeutic Agents, NEC	\$10,106,193	6,310	\$1,602
10 Stimulant, Amphetamine Type	\$10,015,205	6,465	\$1,549



Medical and Prescription Drug Dashboard - Active Employees Previous Period: Apr 2020 - Mar 2021 (Paid)

Current Period: Apr 2021 - Mar 2022 (Paid)



3. Well Care and Preventive Visits

	Previous	Current	Trend	Benchmark	
Visits per 1000 Well Baby	5615.9	5445.9	-3.0%		
Visits per 1000 Well Child	965.8	794.3	-17.8%	757.2	
Visits per 1000 Prevent Adult	420.9	475.3	12.9%	292.6	

4. Medical Eligibility

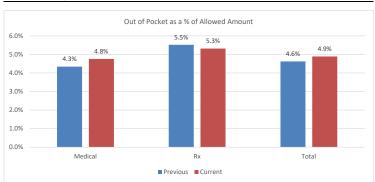
	Previous	Current	Trend
Augusta Employees			
Average Employees	,	39,036.8	-0.1%
Average Members	90,279.4	89,938.9	-0.4%
Family Size	2.3	2.3	-0.3%
Member Age	32.8	32.7	-0.1%
Members % Male	46.3%	46.2%	-0.3%

5. Risk Score

Previous Current

Member Risk Score 131.3 137.5

7. Cost Sharing

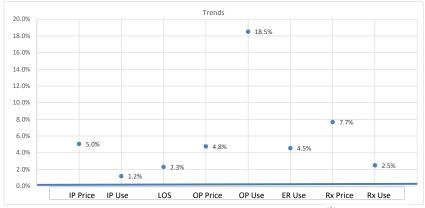


2. High Cost Claimants



	Previous	Current	Trend
Patients	812	885	9.0%
Patients per 1,000	9.0	9.8	9.4%
Payments (in Millions)	\$154 M	\$173 M	12.2%
Payments per Patient	189,827	195,353	2.9%

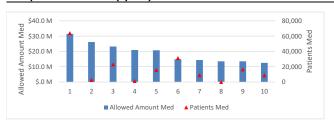
,		Previous	Current	Trend	Benchmarl
Inpatient	Allowed per Admit	\$29,932	\$31,443	5.0%	\$27,629
	Admits per 1000	51.3	51.9	1.2%	48.3
	Days LOS	5.1	5.2	2.3%	4.6
Outpatient	Allowed per Service	\$137	\$143	4.8%	\$136
	ER Visits per 1000	209.0	247.6	18.5%	188.4
Non-Specialty Rx	Allowed per Days Suppy	\$2	\$2	4.5%	n/a
	Days Supply PMPY	389	399	2.7%	n/a
Specialty Rx	Allowed per Days Supply	\$85	\$103	21.2%	n/a
	Days Supply PMPY	10	9	-6.5%	n/a
Ali RX	Allowed per Days Supply	\$4	\$4	7.7%	\$4
	Days Supply PMPY	398	408	2.5%	365



Medical and Prescription Drug Dashboard - Active Employees

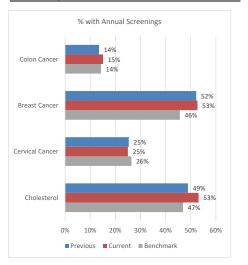
Previous Period: Apr 2020 - Mar 2021 (Paid) Current Period: Apr 2021 - Mar 2022 (Paid)

8. Top Medical Conditions (by cost)

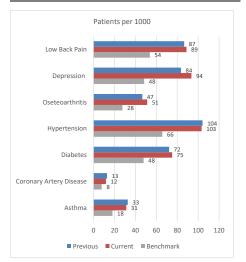


Condition	Allowed Amount Med	Patients Med	Med Allowed per Patient
1 Prevent/Admin Hlth Encounters	\$31,429,596	64,003	\$491
2 Pregnancy without Delivery	\$26,097,916	2,769	\$9,425
3 Signs/Symptoms/Oth Cond, NEC	\$23,187,513	23,211	\$999
4 Newborns, w/wo Complication	\$20,889,380	1,395	\$14,974
5 Infections - Respiratory, NEC	\$20,744,881	15,949	\$1,301
6 Infections, NEC	\$14,904,455	31,469	\$474
7 Spinal/Back Disord, Low Back	\$14,337,045	8,914	\$1,608
8 Chemotherapy Encounters	\$13,542,500	204	\$66,385
9 Arthropathies/Joint Disord NEC	\$13,541,711	16,661	\$813
10 Gastroint Disord, NEC	\$12,543,665	8,873	\$1,414

9. Screening Rates

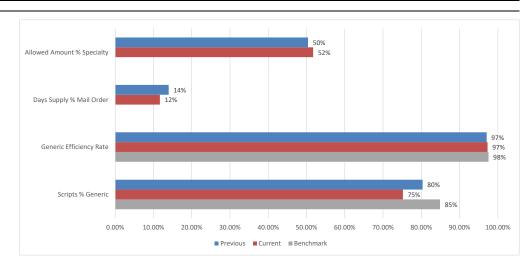


10. Chronic Condition Prevalence





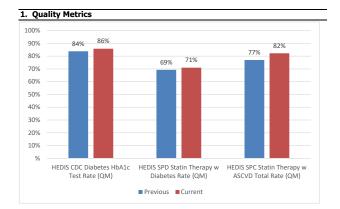
	Allowed	Patients	KX Allowed
Therapeutic Class	Amount Rx	Rx	per Patient
1 Immunosuppressants, NEC	\$35,664,901	919	\$38,808
2 Antidiabetic Agents, Misc	\$13,348,855	4,999	\$2,670
3 Stimulant, Amphetamine Type	\$8,857,598	5,636	\$1,572
4 Antidiabetic Agents, Insulins	\$7,182,991	1,687	\$4,258
5 Molecular Targeted Therapy	\$6,959,846	90	\$77,332
6 Antivirals, NEC	\$5,765,670	3,550	\$1,624
7 Misc Therapeutic Agents, NEC	\$5,304,199	1,963	\$2,702
8 Antidiabetic Ag, SGLT Inhibitr	\$5,253,202	1,369	\$3,837
9 Adrenals & Comb, NEC	\$5,001,785	15,175	\$330
10 Biological Response Modifiers	\$4,567,388	63	\$72,498





Medical and Prescription Drug Dashboard - Early Retirees

Previous Period: Apr 2020 - Mar 2021 (Paid) Current Period: Apr 2021 - Mar 2022 (Paid)



3. Well Care and Preventive Visits

	Previous	Current	Trend	Benchmark	
Visits per 1000 Well Baby	4678.0	4254.5	-9.1%	5332.1	
Visits per 1000 Well Child	844.7	733.3	-13.2%	757.2	
Visits per 1000 Prevent Adult	440.4	497.9	13.1%	420.9	

4. Medical Eligibility

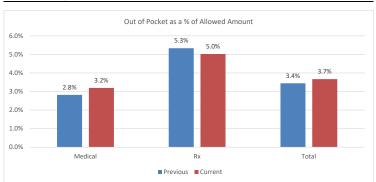
	Previous (Current	Trend
Average Employees	6,120.0	6,070.4	-0.8%
Average Members	9,758.7	9,711.0	-0.5%
Family Size	1.6	1.6	0.3%
Member Age	50.0	50.1	0.1%
Members % Male	41.6%	41.8%	0.6%

5. Risk Score

Previous Current

Member Risk Score 248.4 246.7

7. Cost Sharing



2. High Cost Claimants



	Previous	Current	Trend
Patients	251	255	1.6%
Patients per 1,000	25.7	26.3	2.1%
Payments (in Millions)	\$46 M	\$45 M	-1.4%
Payments per Patient	183,444	177,986	-3.0%

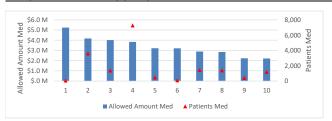
6. Price and Us	se				
•		Previous	Current	Trend	Benchmark
Inpatient	Allowed per Admit	\$43,675	\$47,699	9.2%	\$40,812
	Admits per 1000	69.4	56.7	-18.2%	56.0
	Days LOS	6.9	7.1	3.3%	5.9
Outpatient	Allowed per Service	\$160	\$163	2.1%	\$136
	ER Visits per 1000	296.4	304.0	2.6%	205.9
Non-Specialty Rx	Allowed per Days Suppy	\$2	\$2	4.7%	n/a
	Days Supply PMPY	800	802	0.2%	n/a
Specialty Rx	Allowed per Days Supply	\$82	\$113	36.8%	n/a
	Days Supply PMPY	20	15	-22.2%	n/a
All RX	Allowed per Days Supply	\$4	\$4	6.0%	\$4
	Days Supply PMPY	820	817	-0.4%	365



Medical and Prescription Drug Dashboard - Early Retirees

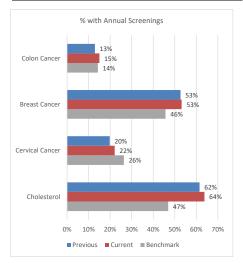
Previous Period: Apr 2020 - Mar 2021 (Paid) Current Period: Apr 2021 - Mar 2022 (Paid)

8. Top Medical Conditions (by cost)

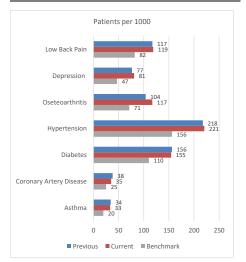


Condition	Allowed Amount Med	Patients Med	Med Allowed per Patient
1 Chemotherapy Encounters	\$5,234,580	72	\$72,702
2 Signs/Symptoms/Oth Cond, NEC	\$4,168,756	3,613	\$1,154
3 Osteoarthritis	\$4,013,639	1,390	\$2,888
4 Prevent/Admin Hlth Encounters	\$3,829,429	7,269	\$527
5 Cardiac Arrhythmias	\$3,213,654	480	\$6,695
6 Congestive Heart Failure	\$3,206,563	98	\$32,720
7 Infections - Respiratory, NEC	\$2,889,692	1,448	\$1,996
8 Spinal/Back Disord, Low Back	\$2,846,641	1,412	\$2,016
9 Coronary Artery Disease	\$2,221,924	416	\$5,341
10 Gastroint Disord, NEC	\$2,206,286	1,204	\$1,832

9. Screening Rates

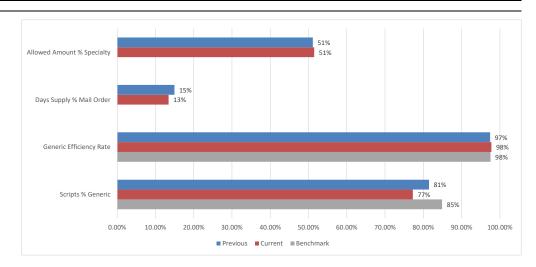


10. Chronic Condition Prevalence



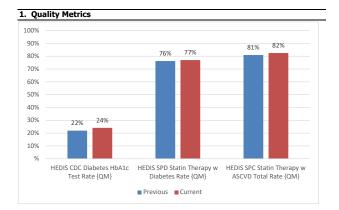


		Allowed	Patients	KX Allowed
Thera	eutic Class	Amount Rx	Rx	per Patient
1 Immun	osuppressants, NEC	\$6,662,707	195	\$34,168
2 Antidial	betic Agents, Misc	\$3,720,989	1,316	\$2,827
3 Antidial	betic Agents, Insulins	\$1,926,327	458	\$4,206
4 CNS Ag	ents, Misc.	\$1,457,097	375	\$3,886
5 Antidial	betic Ag, SGLT Inhibitr	\$1,452,399	418	\$3,475
6 Molecu	lar Targeted Therapy	\$1,290,350	21	\$61,445
7 Biologic	cal Response Modifiers	\$1,040,479	21	\$49,547
8 Adrena	ls & Comb, NEC	\$998,237	2,131	\$468
9 Coag/A	nticoag, Anticoagulants	\$921,012	398	\$2,314
10 Antivira	als, NEC	\$843,088	517	\$1,631



${\bf Medical\ and\ Prescription\ Drug\ Dashboard\ -\ Medicare\ Retirees}$

Previous Period: Apr 2020 - Mar 2021 (Paid) Current Period: Apr 2021 - Mar 2022 (Paid)



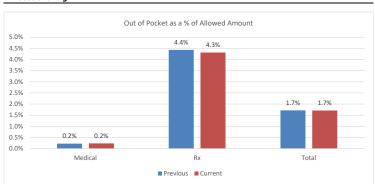
3. Well Care and Preventive Visits

	Previous	Current	Trend	Benchmark	
Visits per 1000 Prevent Adult	233.0	253.6	8.8%	395.7	

4. Medical Eligibility			
Pi	revious	Current	Trend
Average Employees 2	6,031.1	26,707.8	2.6%
Average Members 2	6,325.5	26,997.3	2.6%
Family Size	1.0	1.0	0.0%
Member Age	73.1	73.2	0.2%
Members % Male	41.5%	41.3%	-0.4%

5. Risk Score Previous Current Member Risk Score 534.3 537.6

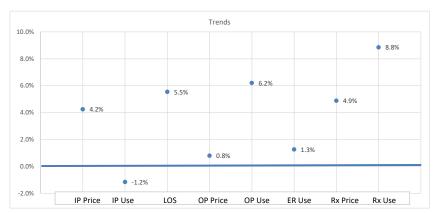
7. Cost Sharing



Previous Current 19% 15% 81% HCC Non-HCC

	Previous	Current	Trend
Patients	231	198	-14.3%
Patients per 1,000	8.8	7.3	-16.4%
Payments (in Millions)	\$34 M	\$26 M	-22.2%
Payments per Patient	146,947	133,443	-9.2%

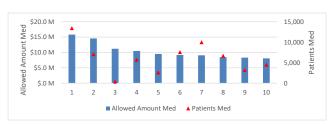
`		Previous	Current	Trend	Benchmark
Inpatient	Allowed per Admit	\$19,361	\$20,183	4.2%	\$38,360
	Admits per 1000	145.0	143.3	-1.2%	50.4
	Days LOS	6.5	6.9	5.5%	5.1
Outpatient	Allowed per Service	\$121	\$122	0.8%	\$136
	ER Visits per 1000	438.6	465.8	6.2%	192.5
Non-Specialty F	Rx Allowed per Days Suppy	\$2	\$2	1.3%	n/a
	Days Supply PMPY	1,522	1,653	8.6%	n/a
Specialty Rx	Allowed per Days Supply	\$93	\$88	-4.6%	n/a
	Days Supply PMPY	26	33	25.2%	n/a
Ali RX	Allowed per Days Supply	\$4	\$4	4.9%	\$4
	Days Supply PMPY	1,549	1,686	8.8%	365



Medical and Prescription Drug Dashboard - Medicare Retirees

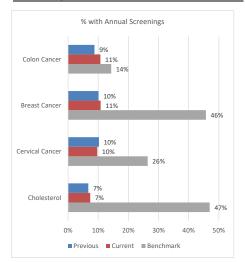
Previous Period: Apr 2020 - Mar 2021 (Paid) Current Period: Apr 2021 - Mar 2022 (Paid)

8. Top Medical Conditions (by cost)

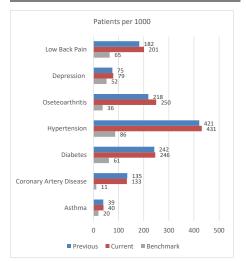


Condition	Allowed Amount Med	Patients Med	Med Allowed per Patient
1 Signs/Symptoms/Oth Cond, NEC	\$15,813,981	13,454	\$1,175
2 Osteoarthritis	\$14,552,948	7,097	\$2,051
3 Chemotherapy Encounters	\$11,191,871	361	\$31,002
4 Spinal/Back Disord, Low Back	\$10,465,490	5,714	\$1,832
5 Renal Function Failure	\$9,512,236	2,612	\$3,642
6 Eye Disorders, Degenerative	\$9,174,129	7,581	\$1,210
7 Arthropathies/Joint Disord NEC	\$9,052,645	10,012	\$904
8 Respiratory Disord, NEC	\$8,472,221	6,693	\$1,266
9 Infections - Respiratory, NEC	\$8,304,193	3,197	\$2,597
10 Cardiac Arrhythmias	\$8,077,271	4,508	\$1,792

9. Screening Rates



10. Chronic Condition Prevalence





		Allowed	Patients	KX Allowed
Therapeuti	c Class	Amount Rx	Rx	per Patient
1 Immunosup	pressants, NEC	\$19,030,373	513	\$37,096
2 Antidiabetic	Agents, Misc	\$17,023,479	4,783	\$3,559
3 Molecular Ta	argeted Therapy	\$15,939,657	165	\$96,604
4 Coag/Antico	ag, Anticoagulants	\$14,462,782	3,655	\$3,957
5 Antidiabetic	Agents, Insulins	\$7,758,956	1,585	\$4,895
6 Biological Re	sponse Modifiers	\$7,730,119	68	\$113,678
7 Adrenals & 0	Comb, NEC	\$5,661,653	6,816	\$831
8 Antihyperlipi	demic Drugs, NEC	\$5,325,155	17,437	\$305
9 Antidiabetic	Ag, SGLT Inhibitr	\$5,181,817	1,177	\$4,403
10 Hormone-Mo	odifying Therapy	\$5,149,381	591	\$8.713

