### The State of Delaware

Disability Insurance Program (DIP) Procurement Update

October 22, 2018

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## Background

- The State of Delaware (State) has engaged Willis Towers Watson (WTW) to assist with a request for proposal (RFP) to evaluate vendors for its Disability Insurance Program (DIP), which consists of fully insured long-term disability (LTD), self-insured short-term disability (STD) and Return to Work (RTW) programs
- The State has marketed the DIP in 2008 and 2013 and is required to bid its programs every 5 years
- The Hartford has been the State's DIP partner for over 10 years, since program inception in 2006
  - The Hartford acquired Aetna's group life and disability insurance book of business and technology in late 2017
  - The Hartford has decided to implement a process merging the previous approaches from each respective organization, however is primarily leveraging Aetna's technology
- Benefits provided by the DIP are dictated by legislation (Del Code Title 29, Chapter 52A)
  - Current plan designs are set in statute and cannot be modified
  - Requires DIP administrator to ensure its operations comply with these requirements
  - Incumbent vendor has modified numerous processes to administer the DIP in accordance with these requirements
  - Has resulted in the development of manual work-arounds and has prompted the need for greater involvement by the Statewide Benefits Office (SBO), the Pension Office and Benefit Representatives (Ben Reps)

## **Background (continued)**

- SBO received feedback from Benefit and Payroll Reps about challenges with administering the DIP over the past few years
- As a result, the SBO is viewing this RFP process as a way to leverage the incumbent vendor and broader market to enhance current service offerings, and to hold the selected vendor more accountable for addressing these challenges
  - One of the primary focuses of the RFP is establishing robust minimum requirements to both simplify administration and address current challenges
    - Minimum requirements are made up of key processes in place with the Hartford today as well as future enhancements which would reduce the State's administrative burden

# **Key considerations for the Proposal Review Committee**

For discussion with State Employee Benefits Committee (SEBC) members

#### Considerations

- The vendors meet the minimum requirements of the RFP, but can they adequately administer both programs?
- Which vendor is now best positioned to help the State address current and future issues and administrative challenges of the DIP?
- What is the financial impact of the RFP?
- What is the impact on claimants and employing organizations on receiving benefits and administering the program?
- Should the State renew with the incumbent vendor or transition to a new vendor?

#### **DIP RFP timeline** Next Steps Effective Vendor bids due RFP released Technology demos Finalist interviews **SEBC** vote date July 1, 2019 June 25, 2018 August 10, 2018 Sept 12 & 17, 2018 October 17, 2018 November 13, 2018 October 22, 2018 October 31, 2018 Intent to Bid Finalist PRC scoring **PRC** summary notification selection meeting to SEBC Received from: The Standard was removed from finalist consideration ✓ Hartford due to being unable to meet ✓ MetLife key minimum requirements and uncompetitive financial ✓ Standard proposal ✓ Cigna ✓ Lincoln Withdrew before ✓ Prudential submitting a bid ✓ Unum