State of Delaware - FY19 Budget

August 2018



State of Delaware

FY19 Budget¹ August 2018

		Estimated FY 2019								
	as of August 2018 ¹									
Balance Forward ²										
Balance Forward	\$	151,837,806								
Operating Revenues										
Premium Contributions										
Highmark	\$	621,267,342	68.37%							
Aetna	\$	195,784,909	21.55%							
Total Premium Contributions	\$	817,052,251								
Other Revenues										
Medicare Retiree Prescription Subsidy Program (EGWP) ³	\$	3,627,178	0.40%							
Federal Reinsurance ⁴	\$	13,652,488	1.50%							
Prescription Drug Rebates - Commercial	S	34,403,637	3.79%							
Prescription Drug Rebates - EGWP	\$	22,332,156	2.46%							
Prescription True Up/Yr End Recon Pymts	\$	-	0.00%							
Medicare Part D - Coverage Gap Discount ⁴	s	15,492,454	1.70%							
Medicare Part D Subsidy	s	13,172,131	0.00%							
Early Retiree Reinsurance Program	s	-	0.00%							
RDS Subsidy Transfer to OPEB Trust	S	-	0.00%							
Participating Group Fees ⁵	s	2,143,764	0.24%							
Other Revenues	s	2,143,704	0.00%							
Total Other Revenues	\$	91,651,677	0.00%							
Total Operating Revenues	\$	908,703,928								
Operating Expenses										
Claims										
Highmark	\$	466,602,330	50.06%							
Aetna	\$	146,968,978	15.77%							
Express Scripts (non-Plan D)	\$	153,931,265	16.51%							
Express Scripts (Plan D)	\$	126,027,968	13.52%							
Total Claims	\$	893,530,541								
Other Expenses		22.017.260	2.640/							
Program Fees and Costs (Vendor ASO Fees)	\$	33,917,268	3.64%							
Office Expenses	\$	2,564,796	0.28%							
Employee Assistance Data Warehouse	\$	365,400 552,600	0.04%							
Consultant Fees	\$	828,000	0.00%							
COBRA Fees	\$	53,088	0.01%							
ACA Fees	\$	287,811	0.01%							
Total Other Expenses	\$	38,568,963	0.0370							
Total Operating Expenses	\$	932,099,504								
Net Income	\$	(23,395,576)								
Fund Equity Balance	\$	128,442,230								
			Target							
Claim Liability	\$	61,300,000	\$ 61,300,000							
Minimum Reserve	s	24,300,000	\$ 24,300,000							
WTW Budget ⁶	\$	840,447,827								
Average Members	-	127,350								
Average members		147,330								

¹ Based on claims experience for the period 7/1/2016 - 6/30/2018 (weighted 35% earlier / 65% later); headcounts reflect FY18 open enrollment results as of July 2018; 6.5% med / 10% Rx trend for Active/Pre65 and 3% med / 10% Rx trend for Medicare retirees; EGWP revenues and prescription drug rebates based on the period revenues are attributable.

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² FY19 Balance Forward reflects FY18 year-end balance as of July 2018.

³ Based on actual payments in 2018; 2019 direct subsidy PMPM payment provided by ESI.

⁴ Based on actual payments in 2018; CY2019 coverage gap manufacturer discount and federal reinsurance PMPM payments provided by ESI.

 $^{^{5}}$ Participating Group Fees shown for FY19 are estimated.

⁶ WTW Budget represents the FY19 projected expenses based on assumptions approved by the SEBC, updated with claims data through June 2018 and Annual Enrollment elections. WTW Budget equals Total Operating Expenses less Other Revenues that WTW values as claim offsets (including EGWP and Rx rebate revenues and participating group fees).

State of Delaware

FY19 Budget

August 2018

Key Assumptions

- FY19 recommended budget is based on the most recent 24-months of financial experience through June 2018, weighted 35% earlier period / 65% recent period and enrollment as of July 2018
- FY19 recommended budget includes savings attributable to vendor value-based care models (Aetna AIM and Highmark True Performance), enhanced Highmark clinical management program (CCMU), and incremental savings for the new ESI contracts
- FY19 recommended budget includes the cost impact of no cost statin coverage effective 7/1/2018 (estimated at up to \$286k annual cost per ESI) and no cost preventive 3D mammography (estimated at up to \$837k annual cost), savings from approved centers of excellence and site-of-care steerage programs effective 7/1/2018 (estimated at \$2.0m annual savings per Aetna and Highmark), and passed legislation (HB 386 estimated at \$100k FY19 cost; SB 227 estimated at \$1.05M FY19 cost; SB 225 estimated at \$87.5k FY19 cost)
- FY19 recommended budget includes Aetna, Highmark, and Express Scripts contracted administrative fees for FY19
- FY19 recommended budget includes office and operational expenses based on the June 2018 Fund Equity Report provided by the State, and assumed to remain at the same level in future years
- Projections assume the following trend factors:

Trend Factors	Active/Pre65	Medicare Retiree
Medical Claims	6.5%	3.0%
Pharmacy Claims	10.0%	10.0%

This version of the FY19 Budget reflects the following changes from the version presented during the July 23 SEBC meeting:

- Updated claims experience through June 2018
- Updated 2019 EGWP funding projections as provided by ESI
- Additional cost impact of passed legislation (HB 386 estimated at \$100k FY19 cost; SB 227 estimated at \$1.05M FY19 cost; SB 225 estimated at \$87.5k FY19 cost as provided by DHR)
- Participating group fees now included in WTW Budget (\$2.1m reduction to budget)
- FY17 ESI claims restated to remove 4/7/17 double-reported invoice

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Operating Revenues		July	<u>August</u>	September	October	November	December		<u>anuarv</u>	<u>February</u>	<u>March</u>	April	Mav	<u>June</u>	IUIAL		
Premium Contributions																	
Highmark	s	51.772.279	\$ 51.772.279	\$ 51,772,279	\$ 51,772,2	9 \$ 51,772,279	\$ 51,772,27	20.05	51.772.279	\$ 51,772,279	\$ 51,772,279	\$ 51,772,279 \$	51,772,279	\$ 51,772,279	\$ 621,267,342		
Aetna	S	16.315.409	\$ 16.315.409						16.315.409			\$ 16.315.409					
Total Premium Contributions	S	68.087.688	\$ 68.087.688	\$ 68.087.688	\$ 68.087.6				68.087.688	\$ 68.087.688		\$ 68.087.688	68.087.688				
Total Flemium Contributions	ų.	00,007,000	\$ 00,007,000	\$ 00,007,000	\$ 00,007,00	0 9 00,007,000	\$ 00,007,00	φ φ	00,007,000	\$ 00,007,000	\$ 00,007,000	\$ 00,007,000 \$	00,007,000	\$ 00,007,000	\$ 817,032,231		
Other Revenues																	
Medicare Retiree Prescription Subsidy Program (EGWP) ²	\$	347,120	\$ 520,680	\$ 347,120	\$ 347,12	0 \$ 347,120	\$ 347,12	20 \$	228,483	\$ 228,483	\$ 228,483	\$ 228,483 \$	228,483	\$ 228,483	\$ 3,627,178		
Federal Reinsurance ³	\$	943,504	\$ 943,504	\$ 943,504	\$ 943,50	4 \$ 943,504	\$ 943,50	04 \$	1,736,344	\$ 1,251,024	\$ 1,251,024	\$ 1,251,024 \$	1,251,024	\$ 1,251,024	\$ 13,652,488		
Prescription Drug Rebates - Commercial	\$	- :	\$ 8,719,297	\$ -	\$ -	\$ 8,966,603	\$ -	\$		\$ 8,326,336	\$ -	\$ - 9	8,391,401	\$ -	\$ 34,403,637		
Prescription Drug Rebates - EGWP	\$	-	\$ 5,659,887	\$ -	\$ -	\$ 5,820,419	\$ -	\$	-	\$ 5,404,807	\$ -	\$ - 5	5,447,043		\$ 22,332,156		
Prescription True Up / Yr End Recon Pymts	\$		\$ -	\$ -	\$ -		\$ -	\$	-	\$ -	\$ -	\$ - :	-	\$ -	\$ -		
Medicare Part D - Coverage Gap Discount ³	\$	3,977,132	\$ -	\$ -	\$ -	\$ 3,977,132	\$ -	\$	2,826,821	\$ -	\$ -	\$ 4,711,369	-	\$ -	\$ 15,492,454		
Participating Group Fees ⁴	\$	178,647	\$ 178,647	\$ 178,647	\$ 178,64	7 \$ 178,647	\$ 178,64	17 \$	178,647	\$ 178,647	\$ 178,647	\$ 178,647 \$	178,647	\$ 178,647	\$ 2,143,764		
Other Revenues	\$		\$ -	\$ -	\$ -	\$ -	\$ -		-	\$ -	\$ -	\$ - :		\$ -	\$ -		
Total Other Revenues	\$	5,446,403	\$ 16,022,015	\$ 1,469,271	\$ 1,469,27	1 \$ 20,233,425	\$ 1,469,27	1 \$	4,970,295	\$ 15,389,297	\$ 1,658,154	\$ 6,369,523 \$	15,496,598	\$ 1,658,154	\$ 91,651,677		
Total Operating Revenues	\$	73,534,091	\$ 84,109,703	\$ 69,556,959	\$ 69,556,9	9 \$ 88,321,113	\$ 69,556,95	9 \$	73,057,983	\$ 83,476,985	\$ 69,745,842	\$ 74,457,211	83,584,286	\$ 69,745,842	\$ 908,703,928		
Operating Expenses		July	August	September	<u>October</u>	November	December]:	lanuarv	February	March	April	Mav	June	TOTAL		
Claims ⁵																	
Highmark	\$	35,319,639	\$ 44,149,549						44,838,618	\$ 35,870,894		\$ 38,350,270 \$					
Aetna	\$	11,468,592	\$ 13,762,311						11,647,589	\$ 11,647,589	\$ 13,977,107	\$ 12,452,664 \$	14,943,197				
Express Scripts (non-Plan D)	\$	16,719,649	\$ 11,146,433		\$ 11,462,58 \$ 9,384,74				12,418,100			\$ 12,515,140 \$					
Express Scripts (Plan D) Total Claims	S	77.196.739	\$ 9,125,906 \$ 78,184,198	\$ 9,125,906 \$ 67,060,570	\$ 9,384,74				10,167,057 79,071,364	\$ 10,167,057 \$ 70,103,641		\$ 10,246,506 \$ \$ 73,564,581 \$	85.642.681	\$ 10,246,506 \$ 73,564,581			
l otal Claims	3	77,196,739	\$ 78,184,198	\$ 67,060,570	\$ 74,433,3	2 \$ 65,926,026	\$ 76,349,68	59 \$	79,071,364	\$ 70,103,641	\$ 72,433,159	\$ 73,564,581	85,642,681	\$ 73,564,581	\$ 893,530,541		
Other Expenses																	
Program Fees and Costs (Vendor ASO Fees)	\$	2,826,439	\$ 2,826,439			9 \$ 2,826,439	\$ 2,826,43	89 \$	2,826,439	\$ 2,826,439	\$ 2,826,439	\$ 2,826,439 \$	2,826,439				
Office Expenses	\$	213,733	\$ 213,733						213,733			\$ 213,733 \$					
Employee Assistance	\$	30,450	\$ 30,450						30,450			\$ 30,450 \$					
Data Warehouse	\$	46,050	\$ 46,050	\$ 46,050				50 \$	46,050			\$ 46,050 \$					
Consultant Fees	\$	69,000	\$ 69,000						69,000			\$ 69,000 \$					
COBRA Fees	\$	4,424	\$ 4,424					24 \$	4,424			\$ 4,424 \$			\$ 53,088		
ACA Fees	\$	287,811	\$ -	\$ -	\$ -		\$ -		-	\$ -	\$ -	\$ - 5	-		\$ 287,811		
Total Other Expenses	\$	3,477,907	\$ 3,190,096	\$ 3,190,096	\$ 3,190,09	6 \$ 3,190,096	\$ 3,190,09	96 \$	3,190,096	\$ 3,190,096	\$ 3,190,096	\$ 3,190,096 \$	3,190,096	\$ 3,190,096	\$ 38,568,963		
Total Operating Expenses	s	80.674.646	\$ 81.374.294	\$ 70.250.666	\$ 77.623.40	8 \$ 69.116.122	\$ 79,539,78	5 \$	82 261 460	\$ 73,293,737	\$ 75,623,255	\$ 76.754.677 \$	88.832.777	\$ 76,754,677	\$ 932.099.504		
gg	Ť	22,274,040	2		11102011	1 10(110(122	10,000,11		,-51,400					. 0(10-1(011	132,000,004		
Net Income	\$	(7,140,556)	\$ 2,735,408	\$ (693,707	\$ (8,066,45	0) \$ 19,204,990	\$ (9,982,82	26) \$	(9,203,478)	\$ 10,183,248	\$ (5,877,413)	\$ (2,297,466) \$	(5,248,492)	\$ (7,008,835)	\$ (23,395,576)		
Amount Carried Forward ⁶		454 027 000	\$ 144.697.250	\$ 147.432.659	\$ 146,738,9	2 \$ 138.672.502	\$ 157,877,49	20 6	447.004.000	\$ 138.691.189	£ 440.074.400	\$ 142,997,024 \$	140.699.557	\$ 135.451.065	\$ 151.837.806		
Amount Carned Forward*	\$	151,837,806	a 144,697,250	a 147,432,659	a 146,738,95	2 a 138,6/2,502		12 \$	147,894,666	a 138,691,189	a 148,874,436	a 142,997,024 \$	140,699,557	a 135,451,065	a 151,837,806		
Fund Equity Balance	\$	144,697,250	\$ 147,432,659	\$ 146,738,952	\$ 138,672,50	2 \$ 157,877,492	\$ 147,894,66	6 \$	138,691,189	\$ 148,874,436	\$ 142,997,024	\$ 140,699,557	135,451,065	\$ 128,442,230	\$ 128,442,230		

¹ Based on claims experience for the period 7/1/2016 - 6/30/2018 (weighted 35% earlier / 65% later); headcounts reflect FY19 open enrollment results as of July 2018; 6.5% med / 10% Rx trend for Active/Pre65 and 3% med / 10% Rx trend for Medicare retirees; final negotiated FY19 ASO fees and Office Operations expenses provided by OMB; EGWP revenues and prescription drug rebates based on the period revenues are attributable.

² Based on actual payments in 2018; 2019 direct subsidy PMPM payment provided by ESI.

³ Based on actual payments in 2018; CY2019 coverage gap manufacturer discount and federal reinsurance PMPM payments provided by ESI.

 $^{^4}$ Participating Group Fees shown for FY19 are estimated; fees are excluded from premium contributions.

⁵ Projected claims distributed by month based on expected FY 2019 claims invoice schedule and historical distribution of paid claims by quarter for FY12-FY17

⁶ FY18 Balance Forward reflects FY18 year-end balance as of July 2018.

Operating Revenues		July	August	September		October	<u>November</u>	December	<u>January</u>		February	March	A	pril	Mav		June	TOTAL
Premium Contributions	-															_		
Highmark	\$	51,772,279	\$ 103,544,557	\$ 155,316,8		207,089,114	\$ 258,861,393	\$ 310,633,671	\$ 362,405,9		414,178,228	\$ 465,950,507		17,722,785 \$	569,495,064	\$	621,267,342 \$	621,267,342
Aetna	\$	16,315,409	\$ 32,630,818	\$ 48,946,2		65,261,636	\$ 81,577,045	\$ 97,892,454	\$ 114,207,8		130,523,272	146,838,682		63,154,091 \$	179,469,500	\$	195,784,909 \$	195,784,909
Total Premium Contributions	\$	68,087,688	\$ 136,175,375	\$ 204,263,0	33 \$	272,350,750	\$ 340,438,438	\$ 408,526,126	\$ 476,613,8	13 \$	544,701,501	\$ 612,789,188	\$ 6	80,876,876 \$	748,964,564	\$	817,052,251 \$	817,052,251
Other Revenues																		
Medicare Retiree Prescription Subsidy Program (EGWP) ²	s	347.120	\$ 867.800	S 1.214.9	20 \$	1.562.040	\$ 1,909,160	\$ 2,256,280	\$ 2.484.70	63 S	2.713.246	\$ 2,941,729	s	3.170.212 S	3.398.695	s	3.627.178 \$	3.627.178
Federal Reinsurance ³	s	943,504				3.774.016	\$ 4,717,520				8,648,392			11.150.440 S	12 401 464		13.652.488 \$	13.652.488
Prescription Drug Rebates - Commercial	Š	0.10,001	\$ 8,719,297			8.719.297	\$ 17,685,900		\$ 17.685.9		26.012.236	\$ 26,012,236		26.012.236 \$	34,403,637	S	34.403.637 \$	34.403.637
Prescription Drug Rebates - EGWP	s		\$ 5,659,887			5,659,887	\$ 11,480,306				16,885,113			16,885,113 \$	22,332,156	s	22,332,156 \$	22,332,156
Prescription True Up / Yr End Recon Pymts	Š			\$	- \$	-	\$ -			- \$	- 1		Š	- S		\$	- S	-
Medicare Part D - Coverage Gap Discount ³	s	3.977.132	\$ 3,977,132	\$ 3,977.1	32 \$	3.977.132	\$ 7.954.264	\$ 7.954.264	\$ 10.781.0	35 S	10.781.085	10.781.085	S	15.492.454 \$	15.492.454	s	15.492.454 \$	15.492.454
Participating Group Fees ⁴	ŝ	178,647	\$ 357,294			714,588	\$ 893,235		\$ 1,250,5		1,429,176	1.607.823		1.786.470 S	1,965,117	\$	2.143.764 \$	2,143,764
Other Revenues	Ť	170,017	. 007,207			714,000	- 000,200	1,071,002	,,200,0	-	1,120,110	1,007,020	·	1,100,410	1,000,117		2,140,704	2,110,701
Total Other Revenues	s	5.446.403	\$ 21,468,418	\$ 22,937,6	39 S	24.406.960	\$ 44,640,385	\$ 46,109,656	\$ 51.079.9	51 \$	66,469,248	68.127.402	s ·	74.496.925 \$	89.993.523	s	91.651.677 \$	91.651.677
	Ť	0,1.10,1.00				= 1, 100,000	*		*					111001000	22,222,020	-	0.100.101.1	0.100.10
Total Operating Revenues	S	73,534,091	\$ 157,643,793	\$ 227,200,7	52 \$	296,757,710	\$ 385,078,823	\$ 454,635,782	\$ 527,693,7	64 \$	611,170,749	\$ 680.916.590	\$ 7	55.373.801 \$	838.958.087	s	908.703.928 \$	908,703,928
Operating Expenses		July	August	September		October	November	December	January		February	March	Α	<u>pril</u>	Mav		June	TOTAL
Claims ⁵																		
Highmark	\$	35,319,639	\$ 79,469,188	\$ 114,788,8	28 \$	157,325,257	\$ 191,354,401		\$ 270,222,10		306,093,057	\$ 341,963,951		80,314,221 \$	428,252,060		466,602,330 \$	466,602,330
Aetna	\$	11,468,592	\$ 25,230,903			47,749,052	\$ 58,798,609		\$ 81,495,7		93,143,345	\$ 107,120,452		19,573,117 \$	134,516,314	\$	146,968,978 \$	146,968,978
Express Scripts (non-Plan D)	\$	16,719,649	\$ 27,866,081			50,475,094	\$ 61,937,674		\$ 91,549,6		103,967,745	\$ 116,385,845		28,900,985 \$	141,416,125	\$	153,931,265 \$	153,931,265
Express Scripts (Plan D)	\$	13,688,859	\$ 22,814,765			41,325,416	\$ 50,710,161				85,121,393	\$ 95,288,450		05,534,956 \$	115,781,462		126,027,968 \$	126,027,968
Total Claims	\$	77,196,739	\$ 155,380,937	\$ 222,441,5)7 \$	296,874,819	\$ 362,800,846	\$ 439,150,534	\$ 518,221,8	99 \$	588,325,539	\$ 660,758,698	\$ 7	34,323,279 \$	819,965,960	\$	893,530,541 \$	893,530,541
0.1 5																		
Other Expenses Program Fees and Costs (Vendor ASO Fees)		2.826.439	\$ 5.652.878	\$ 8,479,3		11.305.756	\$ 14.132.195	\$ 16.958.634	\$ 19.785.0		22.611.512	\$ 25,437,951		28.264.390 \$	31.090.829		33.917.268 \$	33.917.268
Office Expenses	\$	2,826,439	\$ 5,652,878 \$ 427,466			11,305,756 854,932	\$ 14,132,195 \$ 1,068,665		\$ 19,785,0 \$ 1,496,1		1,709.864	\$ 25,437,951 \$ 1,923,597		28,264,390 \$	2.351.063	\$	2.564.796 \$	2,564,796
	3	30.450				121.800										3	2,564,796 \$ 365.400 \$	
Employee Assistance Data Warehouse	\$	30,450 46.050				121,800	\$ 152,250 \$ 230,250		\$ 213,15 \$ 322,35		243,600 368,400			304,500 \$ 460,500 \$	334,950 506,550	\$	365,400 \$ 552,600 \$	365,400 552,600
Consultant Fees	9	69.000				276,000	\$ 345,000		\$ 322,3		552.000			690,000 \$	759.000	9	828.000 \$	828.000
CORRA Fees	8	4,424			72 \$	17.696	\$ 22.120		\$ 30.9		35.392			44.240 \$	48.664	8	53.088 \$	53.088
ACA Fees	6	287,811				287.811	\$ 287.811				287.811			287.811 S	287.811	6	287.811 \$	287,811
Total Other Expenses	6	3,477,907	\$ 6.668,003	\$ 9,858.0		13.048.195	\$ 16.238.291	\$ 19.428.387	\$ 22,618,4		25.808.579	28.998.675		32.188.771 \$	35.378.867	6	38.568.963 \$	38.568.963
Total Other Expenses	J	3,411,301	Ψ 0,000,000	9 3,030,0	Ψ	13,040,133	¥ 10,230,231	y 13,420,307 .	22,010,4	33 W	25,000,573	20,330,073	Ψ .	32,100,771	33,370,007	Ψ	30,300,303	30,300,303
Total Operating Expenses	\$	80,674,646	\$ 162,048,940	\$ 232,299,6	06 \$	309,923,014	\$ 379,039,137	\$ 458,578,921	\$ 540,840,3	82 \$	614,134,118	\$ 689,757,373	\$ 7	66,512,050 \$	855,344,827	\$	932,099,504 \$	932,099,504
Net Income	\$	(7,140,556)	\$ (4,405,147)	\$ (5,098,8	54) \$	(13,165,304)	\$ 6,039,686	\$ (3,943,140)	\$ (13,146,6	17) \$	(2,963,370)	\$ (8,840,782)	\$ (11,138,249) \$	(16,386,741)	\$	(23,395,576) \$	(23,395,576)
Amount Carried Forward ⁶	\$	151,837,806	\$ 151,837,806	\$ 151,837,8	06 \$	151,837,806	\$ 151,837,806	\$ 151,837,806	\$ 151,837,8	06 \$	151,837,806	\$ 151,837,806	\$ 1	51,837,806 \$	151,837,806	\$	151,837,806 \$	151,837,806
Fund Equity Balance	\$	144,697,250	\$ 147,432,659	\$ 146,738,9	52 \$	138,672,502	\$ 157,877,492	\$ 147,894,666	\$ 138,691,1	89 \$	148,874,436	\$ 142,997,024	\$ 1	40,699,557 \$	135,451,065	\$	128,442,230 \$	128,442,230

¹ Based on claims experience for the period 7/1/2016 - 6/30/2018 (weighted 35% earlier / 65% later); headcounts reflect FY19 open enrollment results as of July 2018; 6.5% med / 10% Rx trend for Active/Pre65 and 3% med / 10% Rx trend for Medicare retirees; final negotiated FY19 ASO fees and Office Operations expenses provided by OMB; EGWP revenues and prescription drug rebates based on the period revenues are attributable.

² Based on actual payments in 2018; 2019 direct subsidy PMPM payment provided by ESI.

³ Based on actual payments in 2018; CY2019 coverage gap manufacturer discount and federal reinsurance PMPM payments provided by ESI.

⁴ Participating Group Fees shown for FY19 are estimated; fees are excluded from premium contributions.

⁵ Projected claims distributed by month based on expected FY 2019 claims invoice schedule and historical distribution of paid claims by quarter for FY12-FY17

⁶ FY18 Balance Forward reflects FY18 year-end balance as of July 2018.