State of Delaware
Executive Summary
Year to Date July 1, 2014 - June 30, 2015

|  | Highmark | Aetna | Grand Total | All Actives | Non Medicare Retirees | Medicare Primary Retirees | Grand Total | Prior Period | Change from prior Period | Initial <br> Projection ${ }^{1}$ | Change from Initial Projection |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Medical Premium | \$453,199,438 | \$32,457,806 | \$485,657,244 | \$376,555,804 | \$51,691,417 | \$57,410,023 | \$485,657,244 | \$477,466,806 | 1.7\% | \$481,117,150 | 0.9\% |
| Incurred Med Claims \& Expenses | \$490,774,877 | \$31,395,455 | \$522,170,332 | \$397,801,171 | \$78,190,650 | \$46,178,511 | \$522,170,332 | \$486,785,731 | 7.3\% | \$501,370,008 | 4.1\% |
| Med Surplus/(Deficit) | (\$37,575,439) | \$1,062,351 | (\$36,513,088) | (\$21,245,367) | (\$26,499,233) | \$11,231,512 | (\$36,513,088) | (\$9,318,925) |  |  |  |
| \% Surplus (Deficit) | -8.3\% | 3.3\% | -7.5\% | -5.6\% | -51.3\% | 19.6\% | -7.5\% | -2.0\% |  |  |  |
| Rx Premium | \$135,310,649 | \$7,514,918 | \$142,825,566 | \$86,995,646 | \$11,968,386 | \$43,861,534 | \$142,825,566 | \$138,637,549 | 3.0\% | \$140,570,108 | 1.6\% |
| Incurred Rx Claims \& Expenses | \$167,893,518 | \$8,445,059 | \$176,338,577 | \$91,360,883 | \$22,583,276 | \$62,394,418 | \$176,338,577 | \$155,740,624 | 13.2\% | \$153,498,328 | 14.9\% |
| Rx Surplus/(Deficit) | (\$32,582,869) | (\$930,141) | (\$33,513,010) | (\$4,365,236) | (\$10,614,890) | (\$18,532,884) | (\$33,513,010) | (\$17,103,076) |  |  |  |
| \% Surplus (Deficit) | -24.1\% | -12.4\% | -23.5\% | -5.0\% | -88.7\% | -42.3\% | -23.5\% | -12.3\% |  |  |  |
| Other Admin | \$8,952,706 | \$648,634 | \$9,601,340 | \$7,190,699 | \$931,316 | \$1,479,326 | \$9,601,340 | \$7,635,826 | 25.7\% | \$9,906,017 | -3.0\% |
| Total Premium | \$588,510,087 | \$39,972,724 | \$628,482,811 | \$463,551,450 | \$63,659,803 | \$101,271,557 | \$628,482,811 | \$616,104,355 | 2.0\% | \$621,687,258 | 1.1\% |
| Total Claims \& Expenses | \$667,621,101 | \$40,489,148 | \$708,110,249 | \$496,352,752 | \$101,705,241 | \$110,052,255 | \$708,110,249 | \$650,162,182 | 8.9\% | \$664,774,353 | 6.5\% |
| Total Surplus/(Deficit) | (\$79,111,014) | (\$516,424) | (\$79,627,438) | (\$32,801,302) | (\$38,045,438) | (\$8,780,698) | (\$79,627,438) | (\$34,057,827) |  |  |  |
| \% Surplus (Deficit) | -13.4\% | -1.3\% | -12.7\% | -7.1\% | -59.8\% | -8.7\% | -12.7\% | -5.5\% |  |  |  |
| Avg Contracts | 63,461 | 3,487 | 66,948 | 37,290 | 6,370 | 23,288 | 66,948 | 65,653 | 2.0\% | 65,652 | 2.0\% |
| Avg Members | 113,399 | 7,827 | 121,226 | 88,235 | 9,703 | 23,288 | 121,226 | 119,225 | 1.7\% | 119,225 | 1.7\% |

State of Delaware
Highmark and Express Scripts, Inc. Year to Date July 1, 2014 - June 30, 2015


State of Delaware
Aetna and Express Scripts, Inc.
Year to Date July 1, 2014 - June 30, 2015


|  | HMO Active | HMO Non Medicare Retirees | CDH Active | CDH Non Medicare Retirees | Grand Total Aetna |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Med Premium | \$25,287,666 | \$4,002,857 | \$2,982,435 | \$184,848 | \$32,457,806 |
| Incurred Med Claims \& Expenses | \$24,826,898 | \$4,733,979 | \$1,679,307 | \$155,271 | \$31,395,455 |
| Med Surplus/(Deficit) | \$460,768 | $(\$ 731,122)$ | \$1,303,128 | \$29,577 | \$1,062,351 |
| \% Surplus (Deficit) | 1.8\% | -18.3\% | 43.7\% | 16.0\% | 3.3\% |
| Rx Premium | \$5,854,806 | \$926,778 | \$690,534 | \$42,799 | \$7,514,918 |
| Incurred Rx Claims \& Expenses | \$5,977,575 | \$1,971,279 | \$464,853 | \$31,352 | \$8,445,059 |
| Rx Surplus/(Deficit) | (\$122,769) | (\$1,044,500) | \$225,681 | \$11,447 | (\$930,141) |
| \% Surplus (Deficit) | -2.1\% | -112.7\% | 32.7\% | 26.7\% | -12.4\% |
| Other Admin | \$508,301 | \$77,694 | \$59,114 | \$3,526 | \$648,634 |
| Total Premium | \$31,142,471 | \$4,929,636 | \$3,672,969 | \$227,648 | \$39,972,724 |
| Total Claims \& Expenses | \$31,312,774 | \$6,782,952 | \$2,203,274 | \$190,149 | \$40,489,148 |
| Total Surplus/(Deficit) | $(\$ 170,302)$ | (\$1,853,316) | \$1,469,695 | \$37,499 | $(\$ 516,424)$ |
| \% Surplus (Deficit) | -0.5\% | -37.6\% | 40.0\% | 16.5\% | -1.3\% |
| Avg Contracts | 2,608 | 504 | 350 | 25 | 3,487 |
| Avg Members | 6,264 | 839 | 688 | 36 | 7,827 |

State of Delaware
FY2015 Financial Analysis of Health/Rx Plans - Incurred Basis
Year to Date July 1, 2014 - June 30, 2015

|  |  |  |  |  |  | Highmark |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Basic A | $\begin{gathered} \text { Basic Non } \\ \text { Medicare } \\ \text { Retirees } \end{gathered}$ | PPO | PPO Non Medicare Retirees | OH | $\underset{\substack{\text { CDH Non Medicare } \\ \text { Retirees }}}{ }$ | $\begin{gathered} \text { Medicare } \\ \text { Priciary } \\ \text { Retires } \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { Blue Care HMO } \\ \text { Active } \\ \hline \end{array}$ | Blue Care HMO Non Medicare Retirees | pos | Toal Highmark | Аеппи нмо Active | $\begin{gathered} \text { Aetna HMO Non } \\ \text { Medicare } \\ \text { Retirees } \end{gathered}$ | $\underset{\substack{\text { Aena con cive } \\ \text { Activ }}}{ }$ | Aetna CDH Non Medicare Retirees | Total Aena | Toal |
| $\frac{\text { Medical }}{\text { Premium }}$ |  |  | \$206,205,912 | \$30,829,479 | ${ }_{\text {s10,735,322 }}$ | 5735,355 | 957,410,023 | S123,202,195 | \$15,239,961 | 52,80,008 | \$453,199,438 | 525,287,666 | 54,02,857 | ${ }_{\text {S2, } 282,435}$ |  | ${ }_{532,457,806}$ | 5485,657.244 |
| ${ }_{\text {Paid }}^{\text {Premum }}$ | \$83,25,448 | $\underset{\text { S927,180 }}{\text { S98,96 }}$ | S219,338,245 | \$ $545,1212,389$ |  | ¢9913,149 | S41,50, 522 | S120,248,151 | \$23,29, 115 | ¢ 5 S3,063,820 | S465,626,394 |  | S4,382,141 | S1,,66,444 | S134,324 | ${ }_{\substack{\text { che } \\ 527,33,53,52}}^{52,47}$ |  |
| Capitation |  |  |  |  |  |  |  |  |  |  |  | ${ }_{\text {\$1,92, }}$ | \$249,011 |  |  | ${ }_{\text {s2,16,590 }}$ | \$2,16,590 |
| IBNR Change | (110,035) | \$19,438 | \$1,23,404 | \$322,066 | ¢220,499 | \$29,860 | \$369,316 | ¢825,271 | s102,223 | \$145,744 | 93,333,785 | \$171,49 | (s100,200) | \$45,478 | \$10,258 | \$126,994 | \$3,460,79 |
| ${ }^{\text {Incurred Claims }}$ | \$3,25,413 | 5946,618 | \$22,577,649 | S45,464,455 | S8,211,72 | \$943,009 |  | S121,073,423 | \$23,399,338 | 53,20,954 | \$468,960,179 | \$23,496,661 | 54,476,952 | $\$_{11,512,922}$ | \$143,582 | \$29,630,116 | S498,590,295 |
| Reeenion | S350,014 | S44, 137 | ¢8,636,833 | ${ }^{\text {S1, } 1,33,470}$ | S554,833 | S44,398 | \$4,299,573 | S5,306,659 | S825,975 | S118,807 | \$21,814,698 | \$1,30,236 | \$257,028 | ${ }_{\text {S166,35 }}$ | \$11,689 | \$1,765,399 | \$23,580,037 |
| Total Expendiures | \$3,605,426 | 5991,754 | \$229,214,482 | \$47,09,925 | 58,76,605 | \$986,407 | \$46,178,511 | \$126,380,082 | $\$_{\text {22, 225,313 }}$ | 53,38,371 | 5490,774,877 | \$24,826,988 | 54,733,979 | \$1,67,307 | \$155,271 | 531,395,455 | \$552,170,322 |
| Surplus (Deficit) | \$2,45,040 | (\$292, 838 | (523,008,570) | (\$16,26, 2,46 ) | S1,968,717 | (\$251,052) | \$11,231,512 | (53,177,887) | ( $58,985,523$ ) | (51,247,563) | ( $837,575,439)$ | S466,768 | ( 8731,122$)$ | \$1,30, 128 | \$29,577 | \$1,06,3,31 | (53,513,088) |
| \% Surplus (Defficit) | 40.5\% | -41.9\% | -11.2\% | -52.8\% | 18.3\% | -34.1\% | 19.6\% | -2.6\% | -59.0\% | -60.0\% |  | 1.8\% | -18.3\% | 43.7\% | 16.0\% | 3.3\% | - $6.7 .9 \%$ |
| Number of Conrracts (average) Expenditures Contractrse |  | 102 | 19,549 | 3,697 | 1,222 |  | 23,288 | 12,500 | 1,946 | ${ }^{269}$ | ${ }^{63,461}$ | 2,608 | 504 | ${ }^{350}$ |  | 3,887 | ( $\begin{gathered}6,9,988 \\ 57799\end{gathered}$ |
| Expendiurs (Conrractryr | $\underset{\substack{54,550 \\ 1,431}}{\substack{\text { a }}}$ | ${ }_{\text {S9,706 }}^{142}$ | \$911,74 | S12,788 | 退S7,173 <br> 2,578 | \$10,319 | cole | $\$ 10,110$ <br> 30,861 <br> 20, | \$12,451 3,054 $5,2,0$ | 512,365 | S7,733 <br> 113,399 | cose | 59,394 | ${ }_{\text {54, }}^{5688}$ | ¢6, ${ }_{\text {c, } 36}$ |  | S7,799 <br> 121,26 |
| Expenditures MemberYr. | \$2,519 | 56,988 | 54,996 | 58,583 | ¢3,400 | ¢6,818 | S1,982 | \$4,995 | \$7,931 | ${ }_{56,181}$ | \$4,327 | \$3,963 | 55,645 | 52,40 | 54,273 | 54,011 |  |
| Change from prior period (pcpy) | -14.7\% | 13.1\% |  |  | 22.1\% |  | 2.2\% | 8.9\% | 2.5\% | 112.1\% | 5.6\% |  | -17.1\% |  |  |  | 5.2\% |
| Change from prior period (pmpy) | -12.2\% | 12.1\% | 5.8\% | 6.6\% | 21.0\% | 14.7\% | 2.2\% | 8.2\% | 2.9\% | 116.8\% | 6.0\% | 3\% | -19.4\% | 1.9\% | 8.0\% | -1.4\% | 5.5\% |
| Expres Scrips, Inc. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }_{\substack{\text { Premium } \\ \text { Paid }}}^{\text {a }}$ | $\underset{\substack{\text { S1, 403,401 } \\ \text { S73,117 }}}{5}$ | S161,818 | ( ${ }_{\substack{\text { S47,742,976 } \\ 559,359,618}}$ | \$7,13, <br> S15, 111,840 |  |  | ¢ |  |  | ${ }_{\text {S }}^{59295,991}$ | ${ }_{\substack{\text { S }}}^{5135,310,699}$ S21, 271,583 | $55,85,806$ $56,603,296$ |  | S690,534 |  | ( $\begin{gathered}\text { S7,514,918 } \\ \text { s9,301, 142 }\end{gathered}$ |  |
| IBNR Change | \$2, 280 | (\$128) | Sts81,32) | (s11,42) | St,147 | (9282) | (55,28) | (s44, 297) | (81,801) | (51,476) | (5139,969) | (44,528) | (44,436) | \$1,540 | \$190 | (57,235) | 52, (si47, 204) |
| ${ }_{\text {In }}^{\text {Incurred Claims }}$ Administation | ( $\begin{gathered}573,397 \\ 58,209\end{gathered}$ | $511,6,55$ s,5] ¢ | $559,278,276$ <br> 5518,27 | $\$ 15,40,398$ <br> $\$ 119,042$ | S2,339,740 | \$304,900 |  | ¢311,727,601 $\begin{gathered}\text { s31,766 }\end{gathered}$ |  | ¢923,616 <br> 56,085 | ¢ $5215,131,614$ | S6,59,768 | ¢2,14,561 | S516,483 <br> 54,967 <br> ST, | S37,094 | 59,293,907 576,398 |  |
| Estimated EGWP Savings |  |  |  |  |  |  | (521,849,986) |  |  |  | (s21,84, ${ }^{\text {a }}$ (896) |  |  |  |  |  | $\xrightarrow{(21,849,896)}$ |
| Estimated Rebates | $\frac{(5102,114)}{\text { S }}$ | (S17,120) | ${ }_{\text {( } 56,728,037)} 5$ | (\$1,601,086) | (5262,752) | (\$26,993) | (s13,804,464) | (53,783,248) | (5787,476) | (577.365) | (\$27,186,566) | ${ }_{\text {( } 5677,621)}$ | ${ }_{\text {( } 5184,857}$ | (556,597] | ${ }_{(56,171)}^{\text {S }}$ | (5995,246) | (\$28,111,902] |
| Total Expenditures |  | S101,10 | \$53,068,477 |  |  |  |  |  |  |  | \$167,893,518 |  |  |  |  |  | \$176,388,577 |
| \% Surplus (Deeficit) | 54.4.4 | 367.5\% |  | -96, $9.50 \%$ | 538, $15.6 \%$ | -64.4\% |  | 5268,755 0 | (52,752667) |  | ${ }^{(53,5828.899}$-4,1\% | ${ }_{\substack{\text { (s,22, } \\-2.1 \% 9}}$ |  | ${ }_{\text {S225,681 }}$ | ${ }_{\text {ck, }}^{511,47} \times$ | $\underset{\substack{\text { (9930, } 124 \% \\-1.4 \%}}{ }$ | (53,3,13,0.0) |
| Average Number of Contracts | 792 | 102 | 19,549 | 3,697 | ${ }^{1,222}$ |  | ${ }^{23,288}$ | 12,500 | 1,946 | 269 | ${ }^{63,461}$ | 2,608 | 504 | 350 |  | 3,487 |  |
| Expendiures / Contractyr. | ${ }_{5807}$ | 5991 | \$2,715 | 53,765 | ${ }_{\text {s1, } 1717}$ | \$2,916 | 52,679 | \$2,260 | 53,228 | \$3,183 | \$2,646 | 52,292 | 53,911 | \$1,328 | \$1,254 | 52,422 | 52,634 |
| Number of Members (average) | (1,431 | ${ }_{\text {S712 }}^{142}$ | ¢ | 5,487 | $\begin{array}{r}2,578 \\ \text { S814 } \\ \hline\end{array}$ | [145 |  | (30,861 | ( | -538 | (11,3991,481 <br> 81 <br> 11 | ¢, ${ }_{\substack{6,264 \\ 5954 \\ \hline}}$ | [52.350 | ¢ 688 | \$8811 | (1,827 | $\underset{\substack{121,26 \\ \text { s1,455 }}}{\substack{\text { c, }}}$ |
| Change from prior period (pcpy) | 28.6\% | -8.1\% | 2.2\% | ${ }_{8.2 \%}$ | 17.3\% | -10.0\% | ${ }^{22.9 \%}$ | ${ }_{8.2 \%}$ | 12.4\% | ${ }_{49.3 \%}$ | 11.3\% | 7.2\% | 17.0\% | -9.3\% | 71.1\% | 6.7\% | 11.0\% |
| Change from prior period (pmpy) | 32.4\% | -8.6\% | 1.5\% | ${ }^{8.3 \%}$ | 16.3\% | -17.8\% | 22.9\% | 7.5\% | 12.9\% | 52.4\% | 11.6\% | 8.2\% | 3.9\% | 11.6\% | 69.7\% | 7.0\% | 11.4\% |
| Other Admin | 5127,644 | 4,159 | 53,74,994 | 5532,661 | 5217,587 | \$13,902 | \$1,479,326 | 52,83,607 | \$229,173 | 54,453 | 58,95,706 | s508,301 | \$77,694 | 959,114 | 93,526 | S648,634 | \$9,601,340 |
| Toal |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Premium | \$7,46, ,688 | 5860,734 | \$25,344,888 | \$37,967,676 | \$13,20,903 | 5905,616 | \$101,271,557 | S151,727,068 | \$18,768,994 | \$2,374,284 | ${ }_{\text {\$588,510,087 }}$ | ${ }_{\text {S }} 531,142,471$ | ${ }_{\text {ckis }}^{54,929,636}$ | \$3,672,969 | ${ }_{\text {S227,648 }}$ | ${ }_{\text {S }} 539,972,724$ | S628,482,811 |
| ${ }_{\text {Expenses }}^{\text {Surpus }}$ |  | (51,107024 <br> $(52462920$ | \$288,030,923 | (561,59,140 | ($511,022,255$ <br> $52,136,648$ | (\$1,280,291 |  | $\underset{\substack{\text { S157,19,807 } \\(55,392739}}{ }$ | (\$80,795,687 |  | S667,621,101 | S31,312,744 |  | \$8,20,274 | S190, 199 $\$ 37,499$ | S40,489,148 | ( $5787,110,292$ |
| \% Surplus (Deficit) | 41.4\% | -28.6\% | - $532,02.20 .6 \%$ | (53, $6.62 .1 \%$ | 16.2\% | -41.4\% | ${ }_{-6.7 \%}$ | -3.6\% | -64.1\% | ${ }_{\text {(s1, }}^{\text {-78.2\% }}$ |  | -0.5\% | (s, ${ }_{\text {c-3,6\% }}$ | \$1,460.0\% | 16.5\% | -1.3\% | (57, ${ }_{-127.48 \%}$ |
| Expenses Contractyr. | \$5,419 | s10,758 | \$14,500 | \$16,563 | s8,952 | \$13,310 | 55,661 | s12,432 | \$15,741 | s15,622 | \$10,784 | \$11,872 | \$13,367 | 56,188 | \$7,652 | s11,488 | \$10,821 |
| Expenses Memberryr. | 53,000 | 87,744 | \$6,179 | \$11,161 | 54,243 | 58,794 | s5,661 | \$5,035 | \$10,027 | 57,803 | 56,035 | 54,943 | 88,032 | 53,147 | \$5,177 | 55,117 | ${ }_{\text {s5,976 }}$ |
| Change from prio period (ppp) Change from prior period (pmp) | -10.7.4\% | come | (i.9\% | ( | cen | ${ }_{\text {c. }}^{\substack{\text { 15.5\% }}}$ |  | - | 4.8\% |  |  | 4.9\% | - $11.8 \%$ | 1.4\% | 195.62\% 185, | (0.3\% | 6.0\% |

## Additional Graphs for Consideration

Active Eligibles Plan Costs per Contract per Month
July 1, 2014 - June 30, 2015


Non-Medicare Eligibles Plan Costs per Contract per Month July 1, 2014 - June 30, 2015


- Rx Premium - Medical Premium
- Rx Claims PCPM
- Med claims PCPM

Segal Consulting

