State of Delaware
Executive Summary
Year to Date July 1, 2014 - December 31, 2014

|  | Highmark | Aetna | Grand Total | All Actives | Non Medicare Retirees | Medicare Primary Retirees | Grand Total | Prior Period | Change from prior Period | Current Period Projected | $\begin{gathered} \text { Initial } \\ \text { Projection }{ }^{1} \end{gathered}$ | Change from Initial Projection |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Medical Premium | \$225,576,408 | \$16,161,344 | \$241,737,752 | \$187,336,920 | \$26,015,811 | \$28,385,020 | \$241,737,752 | \$237,511,394 | 1.8\% | \$484,211,917 | \$481,117,150 | 0.6\% |
| Incurred Med Claims \& Expenses | \$243,923,671 | \$14,964,260 | \$258,887,931 | \$198,612,736 | \$38,283,594 | \$21,991,601 | \$258,887,931 | \$232,319,565 | 11.4\% | \$522,662,156 | \$501,370,008 | 4.2\% |
| Med Surplus/(Deficit) | (\$18,347,263) | \$1,197,084 | (\$17,150,178) | (\$11,275,816) | (\$12,267,782) | \$6,393,420 | (\$17,150,178) | \$5,191,829 |  |  |  |  |
| \% Surplus (Deficit) | -8.1\% | 7.4\% | -7.1\% | -6.0\% | -47.2\% | 22.5\% | -7.1\% | 2.2\% |  |  |  |  |
| Rx Premium | \$67,255,372 | \$3,741,816 | \$70,997,188 | \$43,279,957 | \$6,023,579 | \$21,693,653 | \$70,997,188 | \$68,424,791 | 3.8\% | \$142,285,165 | \$140,570,108 | 1.2\% |
| Incurred Rx Claims \& Expenses | \$88,566,358 | \$4,189,777 | \$92,756,135 | \$43,823,293 | \$10,603,830 | \$38,329,012 | \$92,756,135 | \$69,089,329 | 34.3\% | \$174,453,008 | \$153,498,328 | 13.7\% |
| Rx Surplus/(Deficit) | (\$21,310,986) | (\$447,961) | (\$21,758,947) | $(\$ 543,336)$ | (\$4,580,251) | (\$16,635,359) | (\$21,758,947) | $(\$ 664,538)$ |  |  |  |  |
| \% Surplus (Deficit) | -31.7\% | -12.0\% | -30.6\% | -1.3\% | -76.0\% | -76.7\% | -30.6\% | -1.0\% |  |  |  |  |
| Other Admin | \$4,114,341 | \$278,765 | \$4,393,106 | \$3,099,338 | \$418,501 | \$875,267 | \$4,393,106 | \$2,249,458 | 95.3\% | \$9,694,418 | \$9,906,017 | -2.1\% |
| Total Premium | \$292,831,779 | \$19,903,161 | \$312,734,940 | \$230,616,877 | \$32,039,390 | \$50,078,673 | \$312,734,940 | \$305,936,185 | 2.2\% | \$626,497,082 | \$621,687,258 | 0.8\% |
| Total Claims \& Expenses | \$336,604,369 | \$19,432,802 | \$356,037,171 | \$245,535,367 | \$49,305,925 | \$61,195,880 | \$356,037,171 | \$303,658,352 | 17.2\% | \$706,809,582 | \$664,774,353 | 6.3\% |
| Total Surplus/(Deficit) | (\$43,772,590) | \$470,359 | (\$43,302,231) | (\$14,918,490) | (\$17,266,535) | (\$11,117,207) | (\$43,302,231) | \$2,277,833 |  |  |  |  |
| \% Surplus (Deficit) | -14.9\% | 2.4\% | -13.8\% | -6.5\% | -53.9\% | -22.2\% | -13.8\% | 0.7\% |  |  |  |  |
| Avg Contracts | 63,079 | 3,454 | 66,533 | 37,054 | 6,408 | 23,071 | 66,533 | 65,355 | 1.8\% | 66,619 | 65,652 | 1.5\% |
| Avg Members | 112,786 | 7,765 | 120,551 | 87,724 | 9,756 | 23,071 | 120,551 | 118,919 | 1.4\% | 120,721 | 119,225 | 1.3\% |

State of Delaware
Highmark and Express Scripts, Inc.
Year to Date July 1, 2014 - December 31, 2014


State of Delaware
Aetna and Express Scripts, Inc.
Year to Date July 1, 2014 - December 31, 2014


|  | HMO Active | HMO Non Medicare Retirees | CDH Active | CDH Non Medicare Retirees | Grand Total Aetna |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Med Premium | \$12,659,936 | \$2,039,804 | \$1,370,256 | \$91,349 | \$16,161,344 |
| Incurred Med Claims \& Expenses | \$11,846,168 | \$2,348,308 | \$701,146 | \$68,639 | \$14,964,260 |
| Med Surplus/(Deficit) | \$813,768 | $(\$ 308,504)$ | \$669,110 | \$22,709 | \$1,197,084 |
| \% Surplus (Deficit) | 6.4\% | -15.1\% | 48.8\% | 24.9\% | 7.4\% |
| Rx Premium | \$2,931,131 | \$472,274 | \$317,261 | \$21,151 | \$3,741,816 |
| Incurred Rx Claims \& Expenses | \$2,850,913 | \$1,111,941 | \$213,969 | \$12,953 | \$4,189,777 |
| Rx Surplus/(Deficit) | \$80,218 | (\$639,667) | \$103,291 | \$8,197 | (\$447,961) |
| \% Surplus (Deficit) | 2.7\% | -135.4\% | 32.6\% | 38.8\% | -12.0\% |
| Other Admin | \$219,035 | \$34,882 | \$23,300 | \$1,548 | \$278,765 |
| Total Premium | \$15,591,067 | \$2,512,078 | \$1,687,516 | \$112,499 | \$19,903,161 |
| Total Claims \& Expenses | \$14,916,116 | \$3,495,131 | \$938,414 | \$83,141 | \$19,432,802 |
| Total Surplus/(Deficit) | \$674,951 | $(\$ 983,053)$ | \$749,102 | \$29,359 | \$470,359 |
| \% Surplus (Deficit) | 4.3\% | -39.1\% | 44.4\% | 26.1\% | 2.4\% |
| Avg Contracts | 2,595 | 512 | 323 | 24 | 3,454 |
| Avg Members | 6,253 | 849 | 627 | 36 | 7,765 |

State of Delaware
FY2015 Financial Analysis of Health/Rx Plans - Incurred Basis
Year to Date July 1, 2014 - December 31, 2014

|  | Highmark |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Basic Active | $\begin{gathered} \text { Basic Non } \\ \text { Medicare } \\ \text { Retirees } \\ \hline \end{gathered}$ | PPO Active | $\underset{\substack{\text { PPO Non Medicare } \\ \text { Reitrees }}}{ }$ | CDH Active | CDH Non Medicare Retirees | $\begin{gathered} \text { Mericare } \\ \text { Pricury } \\ \text { Retires } \end{gathered}$ | Blue Care HMO Active | Blue Care HMO Non Medicare Retirees | pos | Toal Highmark | Аetna HMO Active | $\begin{array}{\|c\|} \hline \text { Aetna HMO Non } \\ \text { Medicare } \\ \text { Retirees } \\ \hline \end{array}$ |  | $\begin{gathered} \text { Aetna CDH Non } \\ \text { Medicare } \\ \text { Retirees } \\ \hline \end{gathered}$ | Total Aetna | Total |
| $\frac{\text { Medical }}{\text { Premium }}$ | \$2,915,302 | ${ }_{5346,541}$ | \$102,524,996 |  | \$5,218,029 | \$365.812 | 528,385,020 | S61,607,972 | \$7,578,434 | \$1,040,429 | 522,576,408 | \$12,659,936 | \$2,03, 804 |  | \$91,349 |  |  |
| Paid | \$1,610,909 | \$510,588 | S113,10, ${ }^{\text {STO61 }}$ | \$22,256,955 | \$ 9 S,336,826 | \$450,788 | ¢ | ${ }_{\text {S }}^{\substack{\text { S61,032,710 }}}$ | S11,791,59 |  | S |  |  | ¢S61, $1,770,260$ | S56,123 | Silen |  |
| Capitation |  |  |  |  |  |  |  |  |  |  |  | \$942,499 | S124,720 |  | ${ }_{\text {s6 }}^{50}$ | \$1,067,219 | S1,06, 219 |
| ${ }_{\text {In }}^{\text {InNN Change }}$ |  | ¢521,699 |  | ${ }_{\text {S22,035,575 }}^{(521,30}$ |  | 512,258 <br> $\$ 463,036$ | \$164,976 | ( $\begin{array}{r}(5776,433) \\ \text { S60, } 26,266\end{array}$ | ( ${ }_{\text {(21,556,5771) }}$ | ( $\begin{array}{r}571,499 \\ \$ 1,42,863\end{array}$ |  | ( $\begin{array}{r}\text { S75,170 } \\ \$ 11,185,19\end{array}$ | S $52,1777,974$ | $\begin{array}{r}57,887 \\ \$ 624,55 \\ \hline\end{array}$ | (56,599 $\begin{gathered}\text { S6,982 }\end{gathered}$ |  |  |
| Recention | ¢168, | ${ }_{\text {s22,622 }}$ | \$4,27,701 | \$824,260 | \$270,179 | \$21,643 | ${ }_{\text {\$ }}^{\text {\$2,120,696 }}$ | \$2,64,549 | \$409,986 | \$59,133 | S10,825,24 | (1) | ciseme | ${ }_{\text {s76,588 }}$ | 55,657 | \$887,327 |  |
| Total Expendiures | s1,712,392 | \$555,259 | \$116,324,762 | \$22,859,835 | \$3,580,456 | 5484,679 | \$21,991,601 | \$62,90, 816 | \$11,966,874 | ${ }_{\text {s } 1,541,996}$ | S224,923,671 | S11,846,168 | \$2,388,308 | \$770,146 | \$68,639 | 514,964,260 | \$225,887,931 |
| Surplus (Defcicit | \$1,202,910 | (5208,78) | ( $513,799,766$ ) | (57,26,964) | \$1,637,572 | (5118,866) | \$6,39,420 | ( $51,297,843)$ | ( $54,388,439)$ | (5501,567) | ( $518,347,263)$ | \$813,768 | ( 3088,504 ) | \$669,110 | 522,709 | ${ }_{\text {s1, } 197,084}$ | (\$17,150,178) |
| \% Surplus (Defficit) | 41.3\% | -60.2\% | -13.5\% | -46.6\% | 31.4\% | -32.5\% | 22.5\% | -2.1\% | -57.9\% | -48.2\% | -8.1\% | 6.4\% | -15.1\% | 48.8\% | 24.9\% | 7.4\% | -7.1\% |
| M $\begin{aligned} & \text { Number of Contractis (average) } \\ & \text { Expenditures Contractry }\end{aligned}$ | [ $\begin{array}{r}763 \\ 54,991\end{array}$ | 103 510,834 | 19,408 S11,97 |  | $1,1,92$ 56,07 | 96 s10,150 | (2,071 | 12,505 <br> s10,061 | (1, $\begin{array}{r}1,935 \\ \$ 12,399\end{array}$ | [ $\begin{array}{r}268 \\ \text { ¢11,500 }\end{array}$ | ci, 6,79 <br> 57,734 | ¢ $\begin{array}{r}\text { 2,595 } \\ \$ 9,131 \\ \hline\end{array}$ |  |  | ( $\begin{array}{r}24 \\ 55,760\end{array}$ | (3, $\begin{aligned} & 3,54 \\ & \text { S8,67 } \\ & \text {, }\end{aligned}$ |  |
| Number of Members (average) | 1,376 | 141 | 45,561 | 5,547 | 2,500 | 143 | 23,071 | 30,668 | 3,040 | ${ }_{539}$ | 112,786 | 6,253 | 849 | 627 | 36 | 7,765 | 12,551 |
| Expenditures Member Yr. | 52,489 | 57,876 | ${ }_{5}^{55,106}$ | 58,242 | 52,864 | 56,763 | ${ }_{\text {\$1,906 }}$ | ${ }^{54,076}$ | 87,874 | ${ }_{55,727}$ | ${ }^{54,325}$ | \$3,789 | 55,533 | ${ }_{\text {s2, } 237}$ | ${ }^{53,813}$ | ${ }_{\text {s, }}^{5,855}$ | 54,295 |
| Change from prior period (cpp) | ${ }_{\text {li. }}^{-1.0 \%}$ | $47.4 \%$ | ${ }_{\text {12, }}^{12.2 \%}$ | 10.5\% | - | 50.6\% | 5.0\% | 12.0\% | ${ }_{3.2 \%}^{2.5 \%}$ | - | 10.5\% | $8.6 \%$ | ${ }_{-19.9 \%}^{-17.4 \%}$ | - | 194.4\% | ${ }_{\text {a }}$ | ${ }_{9.9 \%}^{9.5 \%}$ |
| Express Scrips, Tnc. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Premium | \$677,975 | \$80,233 | \$23,737,675 | \$3,610,574 | S1,208,146 | \$84,699 | \$21,693,653 | s14,264,029 | \$1,754,647 | S146,722 | S67,25, 372 | \$2,931,131 | \$472,274 | ${ }^{\text {\$317,261 }}$ | \$21,151 | ${ }^{53,741,816}$ | 570,997,188 |
| Paid | \$286,709 | \$53,799 | \$28,354,712 | S6,961,877 | ${ }_{\text {S1,088,437 }}$ | S163,014 | S49,239,744 | S15,039,291 | \$3,255,549 | S474,75 | S104,915,999 | 53,146,327 | \$1,186,592 | S235,687 | S14,790 | S4,583,395 | S109,499,294 |
|  |  | ¢553,309 | (\$120,50) | (S35, | ¢1,089,213 | (\$162,562) | ( ${ }_{\text {s3, }}$ |  | (58,142) | (\$4,215) | (15201,804) |  | (s88) | [ $\begin{array}{r}\text { S328 } \\ 5236,016\end{array}$ | (14,864 |  | (s217,307) |
| Administration | \$3,846 | \$737 | \$255,122 | 555,427 | \$10,944 | ${ }_{\$ 1,012}$ | ${ }_{\text {S335,361 }}$ | S152,621 | ¢2, 25 | \$2,890 | ¢879,361 | \$, | \$7,15 | \$2,178 | s, | ${ }_{\text {S33, }}$ | ¢901, |
| Estimated EGwP Savings |  |  |  |  |  |  | ( $57,222,113)$ |  |  |  | (57,22, 113) |  |  |  |  |  | (7,22, 113,38) |
| Estimated Rebates | (543,031) | (S8,282) | (52,836,032) | (5652,822) | (S110,659) | (511,292) | (\$4, 086,462) | (51,698,706) | (\$325,436) | (532,263) | (59,804,985) | (5307,010) | (581,737) | (524,224) | (\$2,122) | (54415,083) | (510,220,068) |
|  | S246,437 | \$45,334 | \$25,653,272 | (8,331,595 | \$988,648 | S(152,282) | (\$38,329,012 | ¢13,427,858 | (\$2,949,224 | Stin | \$88,566,358 | S2, ${ }_{\text {s850,913 }}$ |  | \$21,3,69 S103,291 |  | (satione |  |
| \% Surplus (Deficii) | 63.5\% | 42.9\% | ${ }_{-8.1 \%}$ | ${ }_{-75.4 \%}$ | ${ }_{18.2 \%}$ | -79.8\% | -76.7\% | 5.9\% | -68.1\% | ${ }_{-201.3 \%}$ | ${ }_{-31.7 \%}$ | 2,7\% | ${ }_{-135.4 \%}$ | ${ }_{32.6 \%}$ | 38.8\% | -12.0\% | (52, $30.50 \%$ |
| Average Number of Contracts | 763 | 103 | 19,408 | 3,738 | 1,192 |  | 23,071 | 12,505 | 1,935 | 268 | 63,079 | 2,595 | 512 | 323 | 24 | 3,454 | 66,533 |
| Expendiures Contractyr |  | $\begin{array}{r}\text { \$894 } \\ 141 \\ \hline 18\end{array}$ | 52,644 <br> 45.561 <br> 4 <br> 1 | (S3,388 <br> 5.547 <br> 5.28 | 51,659 <br> 2,500 | 53,189 |  |  | 53,048 <br> 3,040 <br> a | 53,298 ${ }_{539}$ | 93, 37 <br> 112,786 <br> 1 | ¢S2,197 <br> 6,253 |  | S1,326 ${ }_{\text {ck }}$ | 51,087 |  | ¢ ${ }_{\text {S3,055 }}^{12,551}$ |
| Expenses MemberYT. | ${ }_{5358}$ | \$650 | \$1,126 | \$2,283 | \$791 | \$2,125 | \$3,949 | S870 | \$1,441 | \$1,642 | \$1,699 | ${ }_{9912}$ | 52,620 | ${ }_{5683}$ | 5720 | \$1,079 | 51,659 |
| ${ }_{\text {Change from prior period (popy) }}^{\text {Change from prior period (mmpy) }}$ | 5.6\% | -9.2\% | 5.7\% | \% | 18.3\% | ${ }^{1.9 \%}$ |  | ${ }^{9.4 \%}$ | 16.1\% |  | 边 $1.2 .2 \%$ | +9.6\% | +31.5\% | $-13.9 \%$ $-1.59 \%$ |  | - $11.7 \%$ | $15.0 \%$ <br> $15.5 \%$ |
| Other Admin | s54,180 | 56,368 | \$1,615,477 | \$241,101 | 591,931 | s6,131 | \$87,267 | \$1,07,690 | S128,472 | 520,35. | s4,114,341 | 5219,033 | 534,882 | 523,300 | \$1,548 | s278,765 | 54,393,106 |
| Total |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Prenium | 53,590,276 | ${ }^{4426,774}$ | \$126,262,671 | ${ }_{\substack{\text { S19,204,446 } \\ 529,425,531}}$ | ¢ $56,426,174$ | S ${ }_{\text {S450,511 }}^{\text {S64,091 }}$ | \$ $\begin{aligned} & \text { S50,078,673 } \\ & \text { S61,195880 }\end{aligned}$ | $57,872,001$ <br> S77,408,364 | (\$9,33,082 | ${ }_{\substack{91,187,171 \\ 82004,547}}$ | ¢ 5 S292,81,779 | $\underbrace{}_{\substack{\text { S15,591,067 } \\ \text { S1491616 }}}$ |  |  | \$112,499 | ( ${ }_{\text {S }}$ | \$ $\begin{gathered}512,734,940 \\ \$ 356037171\end{gathered}$ |
| ${ }_{\text {Expen }}^{\text {Expenses }}$ Surlus (Deficitit | ( ${ }_{\substack{\text { S2,03,009 } \\ \text { s1,577,267 }}}$ |  | (14, | ¢ |  | (5643,091 | ${ }_{\substack{\text { S61,195,880 } \\ \text { (11117,207) }}}^{\text {S }}$ |  | (s5,711,488) | ${ }_{\substack{\text { S2,004,547 } \\(8817 \text { 366) }}}^{5}$ |  | $\underset{\substack{\text { S14,96,116 } \\ \text { S67,951 }}}{ }$ |  | ¢9749,102 | ¢ ${ }_{\text {S } 28,3,59}$ | $\underset{\substack{\text { S19,43,202 } \\ \text { S47, } 359}}{ }$ |  |
| \% Surplus (Deficit) | 43.9\% | -42.3\% | -13.7\% | -53.3\% | 27.5\% | -42.7\% | $-22.2 \%$ | -2.0\% | -61.2\% | -68.9\% | -14.9\% | 4.3\% | -39.1\% | 44.4\% | 26.1\% | 2.4\% | -13.8\% |
| Expenses / Conrract Yr. | 55,200 | \$11,922 | ${ }_{\text {S14,694 }}$ | \$15,682 | \$7,729 | \$13,403 | \$5,919 | \$12,272 | \$15,481 | \$14,862 | \$10,335 | \$11,391 | \$13,54 | 55,736 | s6,910 | \$11,157 | s1,851 |
|  |  | 58,572 | 56,259 | S10,567 | S3,685 | \$8,930 | 55,919 <br> 16,36 <br> 1 | 寺 54.972 | S9,855 | (87,010 |  | \$ 54,7728 | ¢8,191 | S2,952 | S4,575 | 54,962 | S5,989 |
| Change from prior period (pmpy) | 3.9\% | 40.3\% | 10.7\% | - $1.01 \%$ | c. ${ }_{\text {c. }}^{6.9 \%}$ | 32.0\% | 16.3\% | 11.3\% | ${ }_{5.6 \%}$ | ${ }_{154}^{154 \%}$ | 11.8\% | - | ${ }_{\text {c-6 }}^{-6.6 \%}$ | ${ }_{-11.5 \%}^{-9.9 \%}$ | (1959\% | +1.3\% | (11.3\% |

## Additional Graphs for Consideration



Segal Consulting

